

**MD OF WILLOW CREEK NO. 26
2025 OPERATING BUDGET**

REVENUES	2025
NET MUNICIPAL PROPERTY TAXES	13,585,000.00
USER FEES AND SALES OF GOODS	555,800.00
GOVERNMENT TRANSFERS FOR OPERATING	1,635,950.00
RETURN ON INVESTMENT	404,000.00
PENALTIES AND COSTS ON TAXES	117,500.00
LICENSES AND PERMITS	9,500.00
OTHER REVENUES	1,270,116.30
RENTALS	94,500.00
FINES	30,000.00
TOTAL REVENUE	17,702,366.30

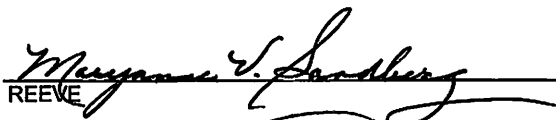
EXPENSES	
ELECTED OFFICIALS	435,175.00
GENERAL ADMINISTRATION	1,782,175.00
INFORMATION TECHNOLOGY	805,875.00
FIRE	746,950.00
DISASTER AND EMERGENCY SERVICES	38,000.00
CLARESHOLM MEDICAL CLINIC	4,900.00
EMERGENCY SERVICES AND BYLAW ENFORCEMENT	1,189,664.30
TRANSPORTATION	8,934,100.00
WATER DEVELOPMENT	724,750.00
GARBAGE COLLECTION AND DISPOSAL	308,225.00
CEMETERIES	59,817.00
DEVELOPMENT AND PLANNING	742,125.00
AGRICULTURAL SERVICES BOARD	718,125.00
GRANTS TO RECREATION BOARDS	360,150.00
PARKS AND RECREATION	49,410.00
LIBRARIES	132,100.00
FAMILY AND COMMUNITY SUPPORT	223,500.00

TOTAL EXPENSES	17,255,041.30
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EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES FROM OPERATIONS BEFORE OTHER	447,325.00
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OTHER:	
Government transfer for capital	414,600.00

EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	32,725.00
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CHIEF ADMINISTRATIVE OFFICER

**MD OF WILLOW CREEK NO. 26
2026-2028 OPERATING BUDGET PLAN**


REVENUES	2026	2027	2028
NET MUNICIPAL PROPERTY TAXES	13,585,000.00	13,585,000.00	13,585,000.00
USER FEES AND SALES OF GOODS	555,800.00	555,800.00	555,800.00
GOVERNMENT TRANSFERS FOR OPERATING	1,481,725.00	2,251,725.00	1,481,725.00
RETURN ON INVESTMENT	404,000.00	404,000.00	404,000.00
PENALTIES AND COSTS ON TAXES	110,000.00	110,000.00	110,000.00
LICENSES AND PERMITS	9,500.00	9,500.00	9,500.00
OTHER REVENUES	1,220,075.00	1,218,880.00	1,224,880.00
RENTALS	94,500.00	94,500.00	94,500.00
FINES	30,000.00	30,000.00	30,000.00
TOTAL REVENUE	17,490,600.00	18,259,405.00	17,495,405.00

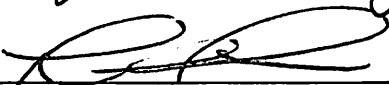
EXPENSES			
ELECTED OFFICIALS	435,175.00	435,175.00	435,175.00
GENERAL ADMINISTRATION	1,754,700.00	2,603,300.00	1,762,300.00
INFORMATION TECHNOLOGY	617,475.00	617,475.00	617,475.00
FIRE	746,950.00	746,950.00	746,950.00
DISASTER AND EMERGENCY SERVICES	35,500.00	35,500.00	35,500.00
CLARESHOLM MEDICAL CLINIC	4,900.00	4,900.00	4,900.00
EMERGENCY SERVICES AND BYLAW ENFORCEMENT	1,066,600.00	1,064,100.00	1,066,600.00
TRANSPORTATION	8,477,100.00	8,162,100.00	8,137,100.00
WATER DEVELOPMENT	732,800.00	728,800.00	729,800.00
GARBAGE COLLECTION AND DISPOSAL	300,725.00	288,725.00	288,725.00
CEMETERIES	30,000.00	30,000.00	30,000.00
DEVELOPMENT AND PLANNING	742,125.00	692,125.00	692,125.00
AGRICULTURAL SERVICES BOARD	751,175.00	751,175.00	751,175.00
GRANTS TO RECREATION BOARDS	360,150.00	360,150.00	360,150.00
PARKS AND RECREATION	49,410.00	49,410.00	49,410.00
LIBRARIES	132,100.00	132,100.00	132,100.00
FAMILY AND COMMUNITY SUPPORT	223,500.00	223,500.00	223,500.00
TOTAL EXPENSES	16,460,385.00	16,925,485.00	16,062,985.00

EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES FROM OPERATIONS BEFORE OTHER	1,030,215.00	1,333,920.00	1,432,420.00
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OTHER:			
Government transfer for capital	1,002,700.00	1,302,700.00	1,402,700.00

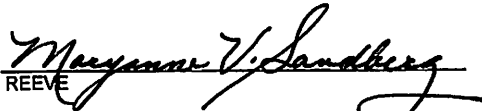
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	27,515.00	31,220.00	29,720.00
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MD OF WILLOW CREEK NO. 26
2025 CAPITAL BUDGET, 2026-2030 CAPITAL PLAN

Capital Budget and Forecasts	Budget 2025	Forecast 2026	Forecast 2027	Forecast 2028	Forecast 2029	Forecast 2030
CAPITAL ACQUIRED:						
Land	-	-	-	-	-	-
Land Improvements	-	-	-	-	-	-
Buildings	1,436,000.00	630,000.00	300,000.00	1,400,000.00	-	-
Engineered Structures	13,610,000.00	4,050,000.00	10,600,000.00	1,725,000.00	1,735,000.00	6,525,000.00
Machinery & Equipment	1,660,100.00	1,890,000.00	2,255,000.00	2,060,000.00	1,668,000.00	1,720,000.00
Vehicles	350,000.00	828,850.00	663,000.00	1,076,850.00	666,000.00	832,500.00
TOTAL CAPITAL ACQUIRED	17,056,100.00	7,398,850.00	13,818,000.00	6,261,850.00	4,069,000.00	9,077,500.00
CAPITAL FUNDING:						
Capital Grants						
Fire Grant	30,000.00	40,000.00	30,000.00	-	-	-
MSI Capital Grant	700,600.00	725,000.00	1,480,000.00	755,000.00	1,540,000.00	1,570,000.00
STIP/ FGT Grant	8,285,000.00	-	-	-	-	-
STIP Bridge Grant	487,500.00	787,500.00	5,250,000.00	750,000.00	750,000.00	750,000.00
FGT Grant	1,200,000.00	-	-	-	-	-
ACRP Grant	45,000.00	-	-	-	-	-
Sale Of Assets	376,000.00	374,500.00	621,300.00	599,000.00	563,500.00	555,800.00
Transfer To Equipment Reserves	(376,000.00)	(374,500.00)	(621,300.00)	(599,000.00)	(563,500.00)	(555,800.00)
Contributed Assets	12,000.00	62,350.00	-	62,350.00	-	-
Transfer From Reserves						
Building Reserves	436,000.00	-	-	1,400,000.00	-	-
Capital Acquisition Reserves	290,000.00	2,825,000.00	3,370,000.00	550,000.00	500,000.00	5,370,000.00
Equipment Reserves	783,000.00	1,146,500.00	788,000.00	1,419,500.00	194,000.00	312,500.00
Fire Reserve	374,500.00	695,000.00	600,000.00	600,000.00	600,000.00	600,000.00
Protective Services Reserves	-	-	-	250,000.00	-	-
Bridge Reserve	162,500.00	262,500.00	1,750,000.00	250,000.00	250,000.00	250,000.00
Road Reserve	3,000,000.00	-	-	-	-	-
Debenture	1,000,000.00	630,000.00	300,000.00	-	-	-
Transfer From Operating - Special Tax	250,000.00	225,000.00	250,000.00	225,000.00	235,000.00	225,000.00
TOTAL CAPITAL FUNDING	17,056,100.00	7,398,850.00	13,818,000.00	6,261,850.00	4,069,000.00	9,077,500.00


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