THIS AGREEMENT made this 22 day of July, 2020

BETWEEN:

MUNICIPAL DISTRICT OF WILLOW CREEK No. 26 (hereinafter referred to as "Willow Creek")

-and-

TOWN OF CLARESHOLM

(hereinafter referred to as "Claresholm")

-and-

TOWN OF FORT MACLEOD

(hereinafter referred to as "Macleod")

-and-

TOWN OF NANTON

(hereinafter referred to as "Nanton")

-and-

TOWN OF STAVELY

(hereinafter referred to as "Stavely")

INTERMUNICIPAL EMERGENCY SERVICES AGREEMENT

WHEREAS:

- A. The Parties entered into the Willow Creek Regional Intermunicipal Collaboration Framework Agreement dated April 1, 2020 (the "ICF") to advance, promote, and encourage opportunities and programs for collaboration amongst the Parties for their joint benefit, as well as the ultimate benefit of the residents of the respective Parties and the surrounding communities;
- **B.** The ICF contemplated a intermunicipal delivery of emergency services, pursuant to which the Parties wish to:
 - 1) Mutual Services/Contribution provide for mutual benefit of services, and provide for corresponding contribution to costs of services;
 - 2) Safety ensure the safety of residents and businesses throughout the respective jurisdictions of the Parties through the coordinated operations of the Emergency Services;
 - 3) Service Levels/Standards define and deliver service levels for Emergency Services, and coordinate training and capabilities, within the respective jurisdictions of the Parties;
 - 4) Interoperability ensure the ability of each Party's department providing any of the Emergency Services (the "Emergency Services Departments") and their personnel to

- operate successfully together in delivering the Emergency Services, and ensure consistent and/or compatible equipment across Emergency Services Departments;
- 5) Financial Certainty provide for cost and cost share certainty and consistency in respect of the funding of Emergency Services;
- 6) Independence allow for the continued independent operation of the respective Emergency Services Departments as stand-alone emergency services departments, subject to the collaborations (including, without restriction, funding for equipment and other enhancements generated by the public and community groups/societies) and coordination contemplated within this Agreement; and
- 7) Coordination provide for planning, development, training and operation of the respective Emergency Services Departments, as well as the procurement, management, maintenance, repair, operation, and replacement, of their respective equipment and facilities, in each case in the most efficient and cost effective manner;

(the "Additional Agreement Principles");

- C. The Parties have identified the value of establishing policies, programs and processes for collaborating on the planning, development, training and operation of their respective Emergency Services Departments, the purchase, operation, use, maintenance, repair and replacement of their respective equipment and facilities, and the coordination and delivery of the Emergency Services, for the joint benefit of the Parties;
- **D.** The Parties are committed to participating, co-operating and coordinating with each other on an on-going basis, as further contemplated within this Agreement, for the joint benefit of the Parties;

NOW THEREFORE in consideration of the mutual covenants and conditions herein contained, the Parties hereto agree as follows:

ARTICLE 1 - REFERENCES, DETAILS & GUIDE

Details and Guide. The details of Emergency Services, and guide for administration of Emergency Services, are as follows:

GUIDE	DESCRIPTION	LOCATION
Definition	Emergency Services & Service Levels/Standards – Definition of Emergency Services and the applicable Service Levels/Standards	Schedule "A"
Intermunicipal Operations & Services	Intermunicipal Operation of Emergency Services – Description of Emergency Services, including training, provided on an intermunicipal basis	Schedule "B"
Fire Chiefs Committee	Planning, Operation & Management of Emergency Services - Description of Fire Chiefs Committee purpose, responsibility and limitations	Schedule "C"
Emergency Services Committee	Review of Emergency Services – Description of review, oversight and process of Emergency Services Committee	Schedule "D"
Budgeting	Emergency Services Budget Parameters & Process – Limitations to budgeting for Emergency Services Departments, and budgeting process	Schedule "E"

Cost Share	Cost Share Emergency Services Cost Share & Payment – Agreed upon cost sharing and payments		
Liability & Default	Insurance, Indemnity & Default – Management and mitigation of potential liability	Schedule "G"	
Response Map — For Intermunicipal Delivery of Emergency Services within Willow Creek		Schedule "H"	
Inventory of Equipment	Inventory of Emergency Services Equipment - Inventories of each Party's Emergency Services Equipment	Schedule "I"	

ARTICLE 2 - SPIRIT, INTENT, AND GUIDING PRINCIPLES

- 2.1 Application. Unless otherwise agreed to by the Parties, this Agreement applies to:
 - the service levels and capabilities listed within Schedule "A" (the "Service Levels/Standards") respecting the Emergency Services;
 - (b) the emergency services listed within Schedule "A" (the "Emergency Services");
 - the operation or delivery of portions of the Emergency Services by the Emergency Services Departments on an intermunicipal basis, as contemplated within **Schedule** "B";
 - (d) the operation or delivery of programs and training of personnel listed as contemplated within Schedule "B" (the "Emergency Services Programs & Training"); and
 - (e) the planning, development, coordination, budgeting and funding of the above within and amongst the Parties.
- 2.2 Independence. Unless otherwise agreed to by the Parties, this Agreement does not:
 - apply to the delivery of any service the same as or similar to the Emergency Services within each Party's jurisdiction and by that respective Party's own Emergency Services Department;
 - (b) apply to the acquisition of additional or new equipment by any Party independent of the other Parties pursuant to such Party's own purchasing policies, and which therefore do not form part of cost shared equipment under this Agreement;
 - apply to the delivery of any other service by any Party independent of the other Parties, and which therefore do not form part of the Emergency Services under this Agreement;
 - (d) impose automatic sharing of costs of equipment or services acquired by or provided by any Party;
 - (e) interrupt or prevent funding for equipment and other enhancements generated by the public and community groups/societies within or for the benefit of any of the Parties; or
 - interrupt or prevent the availability, use or application of all or any of the equipment or services independently acquired or provided by a Party (and therefore not subject

to co-funding or other cost sharing under this Agreement) in the course of providing mutual aid services contemplated within this Agreement from applying to.

- 2.3 Guiding Principles. The Parties recognize that the guiding principles contained within the ICF, together within the Additional Agreement Principles, should guide the planning, development, implementation and operation of the Emergency Services under this Agreement, and the interactions between the Parties. In the event of any conflict between the respective principles, the guiding principles contained within the ICF will prevail.
- **2.4 Consultation.** The Parties will consult with one another in the planning, development, implementation and operation of the respective Emergency Services, to ensure maximum use and benefits to the Parties and surrounding communities.
- 2.5 Co-operation. The Parties will work together on a cooperative basis and to take such steps as may be necessary and to enter into such additional agreements as may be required from time to time in order to meet their objectives in planning, development, implementation and operation of the respective Emergency Services.
- 2.6 Compliance with Laws. The Parties will comply with all applicable statutes and regulations governing the planning, development, implementation and operation of the respective Emergency Services, and will take all necessary steps to ensure compliance with all statutes and regulations as may be applicable in that regard.
- 2.7 Reasonable. Except where otherwise specifically provided, each Party will act reasonably in each case that it is entitled to exercise discretion hereunder or pursuant hereto and, in particular, in each case where an action, document, thing, or matter is required to be acceptable or satisfactory to it or is affected by its approval, consent, opinion, or discretion; and without limiting the foregoing, except where it is specifically provided that its consent may be unreasonably withheld, it will not unreasonably withheld or delay the exercise of any such discretion.
- 2.8 Further Assurances. The Parties agree that they shall from time to time execute such further assurances and documents as may be required by the Parties and their respective solicitors to give effect to the intent of this Agreement.

ARTICLE 3 - TERM, RENEWAL & EXTENSION

- 3.1 Term. The term of this Agreement shall be effective from the date of execution of this agreement until April 1, 2025, unless otherwise terminated or amended in accordance with the terms and conditions of this Agreement (the "Term").
- **Renewal.** Upon the expiration of the initial Term, and each subsequent renewal term, this Agreement shall automatically renew for an additional period of equal length unless:
 - this Agreement is otherwise extended or renewed, or replaced, by agreement in writing between the Parties, in which case the agreement of the Parties will apply; or
 - (b) the ICF is revised to indicate that Emergency Services, or a substantial portion thereof, should not be delivered on an intermunicipal basis, in which case the provisions of Article 9 will apply;

and in which cases one or more replacement arrangement(s) between the Parties, providing for a replacement of the mutual aid and other intermunicipal operations of Emergency Services contemplated within **Schedule "B"** on a multi-party, bilateral, or other basis, will be required in order to address the delivery of Emergency Services.

Extension/Renewal. This Agreement may also be extended for an additional period of time, or renewed for an additional term, by the Parties upon agreement in writing of each of the Parties.

ARTICLE 4 - EMERGENCY SERVICES

- 4.1 Operation and Funding of Departments, Equipment & Facilities. Each Party acknowledges and agrees to utilize its respective best efforts to authorize, operate, manage, budget, fund and equip its respective Emergency Services Department so as to:
 - (a) Service Levels/Standards provide for the equipment and resources needed to achieve and maintain the Service Levels/Standards (or, if currently unable to meet the Service Levels/Standards, strive to meet the Service Levels/Standards within a reasonable period of time);
 - (b) Intermunicipal Delivery deliver Emergency Services on an intermunicipal basis including:
 - (i) mutual aid;
 - (ii) intermunicipal emergency response;
 - (iii) Emergency Services personnel training; and
 - (iv) other and/or future Emergency Services programs;

as contemplated and/or agreed upon from time to time within Schedule "B" to this Agreement;

subject always to the limitations imposed by the budget limitations provided within **Schedule "E"** attached to this Agreement (the "**Budget Parameters**"), as well as subject to the coordination of the availability and location of equipment, personnel, training and other resources under this Agreement.

- **4.2 Operating & Management by Fire Chiefs.** Each Party will authorize and empower the Party's corresponding fire chief (including, without restriction, the chief of the Granum Fire Department) or emergency services manager, as the case may be (collectively, the "Fire Chiefs") to:
 - (a) collaborate with the other Fire Chiefs in the planning, operation and management of the Emergency Services as contemplated within this Agreement including, without restriction, coordinating the availability and location of equipment, personnel, training and other resources; and
 - (b) carry out the functions of the committee of Fire Chiefs contemplated within Schedule "C" attached to this Agreement (the "Fire Chiefs Committee");

subject always to the budgetary authorizations and limitations of each respective Emergency Services Department's budget, and the requirements and limitations of the Fire Chiefs Committee contemplated within **Schedule** "C".

ARTICLE 5 - REVIEW OF EMERGENCY SERVICES

5.1 ICF Committee. The intermunicipal collaboration committee established under the ICF (the "ICF Committee") will meet with, and/or review the report and recommendations from, the Emergency Services Committee on an annual basis, for the purposes of informing and guiding the decisions and activities of the ICF Committee under the ICF as it may affect the Emergency Services.

- 5.2 Emergency Services Committee. The committee of Fire Chiefs and chief administrative officers of the Parties (the "Chief Administrative Officers") contemplated within Schedule "D" attached to this Agreement (the "Emergency Services Committee") will:
 - (a) meet to establish the order of hosting meetings of the Emergency Services Committee, and a schedule for meeting dates; and
 - (b) meet on a bi-annual basis for the purposes of reviewing the activities of the Fire Chiefs Committee, reviewing the planning, operation and management of the Emergency Services, and providing recommendations and/or direction;

as contemplated within Schedule "D".

- **5.3** Amendment. Any resulting amendments to or replacements of this Agreement resulting from the reviews by the ICF Committee or the Emergency Services Committee must be agreed upon in writing by the Parties.
- 5.4 Change Process. Changes to this Agreement is key to meeting the changing requirements for Emergency Services, the evolution of technology, equipment and practices related to Emergency Services, and changes to the circumstances or factors impacting the Parties. Any Party may initiate a request for a change to this Agreement including, without restriction, related to:
 - (a) changes to the definition or scope the Service Levels/Standards guiding Emergency Services;
 - (b) changes or additions to the definition of Emergency Services;
 - (c) changes or additions to the Emergency Services Programs & Training;
 - (d) changes to the budgeting parameters contained within Schedule "E" attached to this Agreement;
 - (e) changes to the cost shares contemplated within **Schedule "F"** attached to this Agreement;
 - (f) the proposal for purchase of new equipment for the delivery of Emergency Services;

or any other aspect of this Agreement. In addition to the initiation of the considerations of the same or similar matters at the Fire Chiefs Committee or the Emergency Services Committee, any Party may give the other Parties notice in writing requesting a review of the identified portions of this Agreement. Any requested review shall be referred in the first instance to the Emergency Services Committee for consideration in consultation with the Fire Chiefs Committee, and the development of recommendations to the Parties.

5.5 **Disputes.** In the event of a dispute between two (2) or more of the Parties arising from such reviews pursuant to either Section 5.2 or 5.4 of this Agreement, any matters or issues in dispute or otherwise unresolved shall be resolved through the dispute resolution procedure provided for within the ICF (the "**Dispute Resolution Procedure**").

ARTICLE 6 - BUDGET PARAMETERS & PROCESS

6.1 Emergency Services Budgeting Process & Responsibilities. The Parties will prepare and present budgets for each Emergency Services Department in a manner consistent with the Budget Parameters and process contemplated within Schedule "E".

ARTICLE 7 - FINANCIAL RESPONSIBILITY

- 7.1 Mutual Aid. Each of the Parties will be responsible to pay costs of providing the mutual aid services which are invoiced by the responding party in accordance with the provisions of Schedule "B";
- 7.2 Emergency Services Cost Share and Payment Responsibilities. The cost share financial responsibilities of each of the Parties in respect of the Emergency Services are provided within Schedule "F". Save and except for those cost shares and payments contemplated within Schedule "F" or otherwise agreed to by the Parties from time to time, each Party is solely responsible for funding their own Emergency Services Department budget.
- 7.3 Goods and Services Tax. For the purposes of the administration of GST under this Agreement, the Parties acknowledge and agree that:
 - (a) the delivery of Emergency Services intermunicipally, as contemplated within **Schedule** "B" of this Agreement, is currently a non-taxable supply/service;
 - (b) the incurring of costs associated with creating the capacity to perform Emergency Services which are intended to be shared, including the costs contained within the budgets of Emergency Services Departments and as contemplated within Schedule "F", is specifically understood and agreed in each and every case to be:
 - (i) incurred for the specific purpose of sharing the costs;
 - (ii) incurred by a Party as agent for the other Parties sharing in that costs; and
 - (iii) administered by the Party incurring the cost, who is handling the day-to-day operating duties of acquiring the underlying property and/or services either internally or from third parties, and paying the initial costs thereof, all for the purposes of being reimbursed one or more shares of the costs from the Parties;

as provided for within this Agreement; and

(c) otherwise, each Party shall be responsible to pay all GST and other properly assessed taxes in connection with this Agreement, subject always to available rebates and/or input tax credits.

The Parties shall, however, manage their respective obligations respecting payment, collection and remittance of GST in a manner that provides for the most efficient process as possible for the Parties including, without restriction, ensuring that where appropriate under the applicable legislation all rebates or credits of GST available to the Parties are accounted for prior to charging or collecting any cost under this Agreement.

ARTICLE 8 - INSURANCE, INDEMNITY & DEFAULT

- 8.1 Insurance. Throughout the Term of this Agreement, the Parties shall maintain the insurance coverage provided for within Schedule "G".
- **8.2** Indemnity & Default. Each Party shall be subject to the indemnity, liability and default provisions provided for within Schedule "G".

ARTICLE 9 - TERMINATION & WITHDRAWAL

9.1 Termination. The Parties may agree to terminate this Agreement at any time upon mutual agreement, subject always to:

- (a) the settlement of all ownership interests, liabilities, and financial responsibilities respecting the Emergency Services and this Agreement; and
- (b) agreement(s) in writing of the Parties providing for a replacement of the mutual aid and other intermunicipal operations of Emergency Services contemplated within **Schedule "B"** on a multi-party, bilateral, or other basis;

and subject always to the requirements of or directions from the ICF, as amended or replaced from time to time.

- 9.2 Withdrawal. The Parties agree that a Party may withdraw from this Agreement provided always that:
 - (a) the withdrawing Party has provided not less than **Twelve** (12) months notice in writing of the intention to withdraw;
 - (b) the Parties have agreed upon a settlement of all ownership interests, liabilities, and financial responsibilities respecting the Emergency Services and this Agreement; and
 - agreement(s) in writing of the Parties providing for a replacement of the mutual aid and other intermunicipal operations of Emergency Services contemplated within **Schedule "B"** on a multi-party, bilateral, or other basis;

and subject always to the requirements of or directions from the ICF, and any amend(s) or replacement(s) thereof from time to time, governing the withdrawing Party and the Parties.

9.3 Final Determination. In the event of an inability of the Parties, or any of them, to settle any of the foregoing, the outstanding issue(s), matter(s) or thing(s) shall be referred to be resolved pursuant to the Dispute Resolution Procedure.

ARTICLE 10 - GENERAL

- **10.1 Existing Agreements.** This Agreement replaces all existing agreements or arrangements between the Parties regarding the specific topics of this Agreement.
- 10.2 Other Agreements/Arrangements. Nothing contained within this Agreement prevents any of the Parties from considering and entering into any further or other arrangements respecting Emergency Services, and other collaborations relating to Emergency Services, whether on a multi-party, bilateral or other basis, which in each case are complementary to this Agreement.
- 10.3 Dispute Resolution. In the event of the disagreement between the Parties with respect to issue, matter or thing arising from this Agreement (other than default in payment of a financial obligation) the Parties shall refer such dispute to be resolved pursuant to the Dispute Resolution Procedure.
- 10.4 Notice. The address for service of notices and other documents or payments owned are as follows:

Town of Claresholm

c/o Chief Administrative Officer PO Box 1000 Claresholm, AB T0L 0T0 FAX: 403-625-3869

EMAIL: info@claresholm.ca

Municipal District of Willow Creek

c/o Chief Administrative Officer 273129 Highway 520 West Box 550

Claresholm, AB T0L 0T0 **FAX:** 403-625-3886

EMAIL: md26@mdwillowcreek.com

Town of Fort Macleod

c/o Chief Administrative Officer PO Box 1420 Fort Macleod, AB T0L 0Z0

FAX: 403-553-2426

EMAIL: admin@fortmacleod.com

Town of Nanton

c/o Chief Administrative Officer PO Box 609 Nanton, AB TOL 1R0

FAX: 403-646-2653 EMAIL: cao@nanton.ca

Town of Stavely

c/o Chief Administrative Officer PO Box 249

Stavely, AB T0L 1Z0 FAX: 403-549-3743 EMAIL: cao@stavely.ca

Or such other address as the Parties may respectively designate from time to time. Any notice required or permitted by this Agreement may be served on the Parties by hand delivery or by mail. Notices sent by mail will be deemed to have been received three business days after mailing. In the event of a general postal disruption, notice shall not be attempted by mail.

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IN WITNESS WHEREOF the Parties hereto have executed this agreement as of the day and year first above written.

OFUNGIFAL DISTRICT OF WILLOW CREEK	TOWN OF CLARESHOLM
S PREMINDE Jarganne V. Sandberg	Per:
Per ALBERTA AL	Per: Mandealson
TOWN OF FORT MACLEON	TOWN OF NANTON
Perilling Perilling	Per: freellen
Per: The tee	Per: Naft
TOWN OF STAVELY	
Per: Britis bad	
Per:	

SCHEDULE "A"

EMERGENCY SERVICES, SERVICE LEVELS & STANDARDS

EMERGENCY SERVICE(S)	SERVICE LEVEL(S) AND STANDARD(S)
FIRE SUPPRESSION SERVICE	
Fire Fighting — Structural Defensive	Recruit Training Course, NFPA 1001 — Level 1 or higher or an equivalent competency**(1) equivalent competency*
Fire Fighting — Interior Attack **(2)	Recruit Training Course, NFPA 1001— Level 2 or an equivalent competency with Exceptions ** (2) equivalent competency* *as determined by the consent of both the Station Chief and the Emergency Services Manager
Fire Fighting —Wildland/Urban interface	Recruit Training Course, S100G, NFPA 1051
Vehicle Fires	Recruit Training Course, NFPA 1001 Level 2 or an equivalent competency with Exceptions ** (1) equivalent competency* *as determined by the consent of both the Station Chief and the Emergency Services Manager
RESCUE SERVICES	
Motor Vehicle Collisions	Recruit Training Course, Vehicle X Course, NFPA 1001 Level 2, Farm X, Emergency Livestock Course
Trench Rescue	NFPA 1006 Awareness Only ** (3)
Hazardous materials Response	NFPA 472 at Awareness Level, Operations with HAZMAT team
Confined Space Rescue	NFPA 1006 Awareness Only ** (3), In-House Training
Rope Rescue (Low Angle Rescue Only)	NFPA 1006 Awareness Only ** (3), In-House Training
Power Line Down/Electrical Hazards	NFPA 1006 Awareness Only ** (3), In-House Training
Building Collapse	NFPA 1006 Awareness Only ** (3), In-House Training
Ice Rescue	NFPA 1006 Operations, ice Rescue Course
Swift/Fast Water Rescue	NFPA 1006 Operations Awareness Only **(3), Swift Water Course, Jet Ski Course, Boat Course
Still Water Rescue	NFPA 1006 Still Water Course, Boat Course, Jet Ski Course
Search and Rescue	SAR Basic
MEDICAL FIRST RESPONSE	
Medical First Response	First Aid/ CPR/HCP, MFR,EMR, PCP, First Aid Course
CISM	Peer Support Training, R2MR, Contracted Mental Health services
INCIDENT COMMAND	
Incident Command	ICS 100, 200

PUBLIC RELATIONS					
Car Seat Installation and inspection	Car Seat Technician Course				
Fire/ Life Safety	1521 Course				
Inventory & Equipment Maintenance					
Inventory & Equipment Maintenance	The responsibility of all fire departments to ensure equipment readiness. To perform on a monthly basis as a minimum with proper documentation to support inventory				
OTHER SERVICES/PROGRAMS					
Mutual and automatic aid responses	As per existing mutual aid agreements and protocols, or as contemplated in Schedule "B"				
Public Safety Education	Fire prevention week, fire hall tours, smoke detector program, Co Program				
Standard Operating Guidelines (SOG's)	As contemplated in Schedule "B"				
Training Programs	As contemplated in Schedule "B"				
**(1) Equivalent Competency as determined by the o	onsent of both the Station Chief and the Emergency Services Manager				
**(2) Interior attack is only permitted for firefighters supervision of a Level 2-1001 firefighter. Or Equivalent the Emergency Services Manager **(3) If, however, there are no NFA 1001 Level 2 firefighters.	that are NFPA 1001 Level 2 trained. Level 1 may also enter under the direct tompetency as determined by the consent of both the Station Chief and ghters on scene or the event is deemed unsafe by the Incident Command event, the structural Interior attack reverts back to defensive action only.				
ulde ale not enough aboutes on seale to maintie un	e even i, the structural interior attack rever is back to deler sive action only.				
FUTURE SERVICES/PROGRAMS	en de la companya de				
Pre-Emergency Planning	To be discussed @ ICF Committee				
Life Safety Inspections	To be discussed @ Fire Chiefs Committee and Emergency Services Committee				
Fire Investigations	To be discussed @ Fire Chiefs Committee and Emergency Services Committee				
Other	As contemplated in Schedule "B", subject to discussion @ Fire Chiefs Committee and Emergency Services Committee				

SCHEDULE "B"

INTERMUNICIPAL OPERATION OF EMERGENCY SERVICES

Throughout the Term of this Agreement, unless otherwise agreed to by the Parties, aspects of Emergency Services delivered on an intermunicipal basis under the planning, management and operation of the Fire Chiefs Committee consist of:

1. Emergency Services Delivered Intermunicipally

Throughout the Term of this Agreement each of the Fort Macleod, Claresholm, Nanton and Stavely (the "Towns") shall provide Emergency Services within areas of Willow Creek as follows:

- (a) Coordination all Emergency Services to be delivered intermunicipally as contemplated below will be coordinated by the Fire Chiefs and the Fire Chiefs Committee;
- (b) Response Map the response areas within Willow Creek for each of the Towns shall be limited to those respective areas designated within the response map approved from time to time by the Fire Chiefs Committee and by Willow Creek, which as of the date of the this Agreement is attached as Schedule "H" to this Agreement ("Response Map");
- (c) Response Areas subject always to requests for Mutual Aid, defined below, each Town shall only be responsible to provide the Emergency Services within the applicable portion(s) of Willow Creek identified within the Response Map, and to all people, property and livestock that may be affected if they are located within the boundaries of the applicable area;
- (d) Call-Outs and Dispatch the Parties shall each use Foothills Regional Emergency Services Commission, or other common agency agreed to, contracted on an individual basis to provide callout and dispatch services for the operation of the Emergency Services;
- (e) Response the Towns shall:
 - (i) make their best efforts to provide priority of response to Emergency calls from within Willow Creek; or
 - (ii) provide immediate notice to Willow Creek Emergency Services Manager (the "Emergency Services Manager") if it in unable to respond.

For clarity, all Emergency calls from within the designated areas on the Response Map will receive immediate response from the Town Emergency Services Departments when it can be reasonable to do so without impairing the respective Town's capacity to protect life or property within the Town limits. In the event that a Town is unable to respond to an Emergency call when called upon, Willow Creek will enact request(s) for mutual aid in order to provide service as further defined below;

- (f) Notice of Coverage in the event that a Town is engaged in mutual aid service (as defined below), training or other activities impacting the Town's ability to respond to Emergency calls from within the designated areas on the Response Map:
 - (i) the Town will notify the Fire Chiefs, including Willow Creek Emergency Services Manager; and
 - (ii) the Fire Chiefs shall, as much as possible, coordinate resources of personnel and equipment so as to ensure coverage for responses to Emergency calls from within the impacted areas on the Response Map;
- (g) Standard Operating Guidelines ensure that all Emergency Services personnel are familiar with, and are capable of operating within, the requirements of Willow Creek SOG's applicable to required Emergency Services to be provided in response to the Emergency;

- (h) Vehicles ensure that all trucks, fire engines, cargo trailers, ATV's and other mobile and licenced vehicles are regularly inspected and maintained by the owner of those vehicles in accordance with National Fire Protection Association ("NFPA") standards, Provincial legislation and municipal policy;
- (i) Insurance ensure that proper insurance has been obtained for all Town owned equipment, buildings and properties that house the Emergency Services Departments providing the Emergency Services;
- (j) Direction and Management assign at the discretion of their respective Fire Chiefs, on a per incident basis, equipment and trained personnel available and necessary to address the Emergency, in accordance with the SOG's;
- (k) Incident Command while responding to an Emergency within Willow Creek, all Emergency Services personnel will be under the incident command of the commander of the responding Fire Department, unless otherwise directed by the commanders on the scene, or otherwise directed by Willow Creek Emergency Services Manager.

2. Emergency Services Provided as Mutual Aid

In addition to and without restricting the intermunicipal delivery of Emergency Services within area of Willow Creek, each of the Parties shall provide the following mutual aid ("Mutual Aid Services"):

- (a) Nature of Emergency each Party may call upon the assistance of all or any of the other Parties to render assistance that, in the opinion of the Party requesting mutual aid (the "Requesting Party"), is necessary for the prompt and safe handling of an emergency requiring trained Emergency Services personnel and the application of equipment and techniques to manage the emergency scene ("Emergency");
- (b) Nature of Mutual Aid Services and Obligation to Assist upon receipt of a request for Mutual Aid Services, each Party will render whatever assistance that it can without endangering the wellbeing of its own residents;
- (c) Contact Persons to be Appointed each Party will designate one or more contact persons, who will coordinate Mutual Aid Services, and administer the provisions of this Agreement respecting Mutual Aid Services, on its behalf. Each Party to this agreement will designate a specific request for aid format to activate this agreement;
- (d) Requesting Party to Assume Direction unless otherwise provided for within the SOG's:
 - (i) each Responding Party shall utilize all responding personnel and equipment in accordance with its own Emergency response plans;
 - the Responding Party's personnel and equipment shall follow directions of the Requesting Party's Incident Commander, save and except in the event that the personnel or equipment shall be endangered beyond acceptable limits;
- (e) All Costs to be Charged to Requesting Party the Requesting Party requesting Mutual Aid Services hereby accepts financial responsibility for all services rendered and rental of all equipment requested. The billing/accounting officer for each Party will maintain a registry of services and equipment usage during the time of assistance;
- (f) Equipment and Personnel Rates unless otherwise agreed to by the parties (pursuant to "good neighbor" principles, common billing practices, or otherwise) all equipment and personnel used for providing Mutual Aid Services shall be billed by:
 - (i) the Responding Party to the Requesting Party; and/or

(ii) the owner of the equipment (or joint owner, as the case may be, pursuant to agreement of the joint owners) to the Requesting Party;

without duplication, in the respective discretions of the billing Party or Parties, and at the rates established from time to time by the billing Party or Parties and it or their respective fees bylaws and/or policies, if applicable. The Parties acknowledge that the Fire Chiefs Committee will work towards providing recommendations for consolidating and harmonizing billing rates and practices, in consultation and coordination with the Emergency Services Committee, which may be implemented by the Parties in due course;

- (g) Equipment and Personnel only equipment owned solely by the Responding Party, joint equipment under the care, custody and control of the Responding Party, or volunteered equipment, shall be used in providing Mutual Aid Services. In addition to the employees of a Responding Party, those who have voluntarily offered their services to any Responding Party may be utilized in providing Mutual Aid Services;
- (h) Volunteer Equipment and Personnel to be Accepted by Requesting Party the Fire Chiefs Committee will work towards providing recommendations for practices for engaging volunteer equipment and/or personnel for use in providing Mutual Aid Services, in consultation and coordination with the Emergency Services Committee, which may be implemented by the Parties in due course; and
- (i) Performance & Preparedness each of the Parties shall faithfully carry out and perform Mutual Aid Services to be best of the Responding Party's abilities and resources, and shall further maintain a state of preparedness adequate to meet any Emergency situation that may arise, all as may be more particularly set forth within the SOG's or this Agreement.

3. Performance & Compliance

In carrying out all or any of the services contemplated within this Schedule each Party shall, to be best of the responding Party's abilities and resources, ensure the respective Emergency Services personnel under their direction or control:

- (a) conduct themselves in a professional manner adhering to all bylaws and policies of the Parties, as well as the applicable SOG's; and
- (b) adhere to all NFPA standards, and relevant Federal and Provincial legislation including, but not limited to, all highway traffic legislation, *Occupational Health and Safety Act* and related codes of practice, and the *Safety Codes Act*.

4. Emergency Services Programs & Training

Under the direction and control of the Fire Chiefs Committee, the Fire Chiefs will create, plan, implement and operate the following joint programs for the mutual benefit of the Parties (the "Emergency Services Programs & Training"):

- (a) Standard Operating Guidelines (SOG's) Program the consultation, development, approval, periodic review, and amendment from time to time of SOG's to be followed and implemented by the Emergency Services Departments, providing for a clear standard of performance, standard operating procedures, incident command structure and protocols, standard communications protocols, and any other relevant operational requirements for the purposes of:
 - (i) performing any of the Services contemplated under this Agreement within another Party's jurisdiction, providing the Services within another Party's jurisdiction; and
 - (ii) operation of each Party's own respective Emergency Services Departments within their respective jurisdictions, providing for best practices and other resources;
- (b) Training Program the consultation, development, coordination, approval, periodic review, and amendment from time to time of training programs for personnel utilized by the Parties' respective

Emergency Services Departments, providing for a standard of training, expertise, experience, knowledge, proficiency and capability determined by the Fire Chiefs Committee to be necessary or valuable for the purposes of:

- (i) establishing and maintaining the Service Levels/Standards for the Emergency Services contemplated within this Agreement, as amended from time to time; and
- (ii) performing any of the Emergency Services as contemplated within this Agreement.

Without restricting any of the foregoing, as of the date of this Agreement, the training programs include the following:

EMERGENCY SERVICES TRAININ	IG		
Training Certification/Courses			
NFPA 1006 Rescue Courses			
NFPA 1001- Level 1- 472 Awareness			
NFPA 1001- Level 2 - 472 Ops			
Station Training nights			
Entry Level Training			
NFPA 1021 level 1			
NFPA 1051			
S 100 Grassland Course			
NFPA 1002			
Basic Safety Codes Course			
NFPA 1031			
NFPA 1033			
NFPA 1041			
Urban and Wildland Search and Rescue			
NFPA 1521			
ATV Course			
PWC Course (Jet Ski)			
PWC Course – Jet Boat			
Car Seat Technician Course			
Public Relations (PIO)			
Incident Command System			
CISM - Critical Incident Stress Management			
Farm extraction			
H2S			
'Q' Airbrake endorsement			
First Aid – CPR (HCP)			
Swift/still Water Rescue Courses			
EMR Course/annual dues			
PCP annual dues			
ICE Rescue Course			
Livestock Emergency Handling Course			
Class 3 Drivers License			
Class 4 Drivers License			
Drivers License - Annual Medical			
Fire conference			
Individual S-Series Courses			
Traffic control Course			

(c) Costs of Emergency Services Programs & Training – each Party is participating in the abovenoted Emergency Services Programs & Training, and accordingly each Party will be responsible for their corresponding share of associated costs of the respective Emergency Services Programs & Training as contemplated within the Budget Parameters and set out in Schedule "F", or otherwise agreed to by the Parties from time to time.

5. Coordination of Equipment

Each of the Parties from time to time owns certain Emergency Services vehicles, apparatus and equipment which are necessary or prudent for the delivery of Emergency Services by the Parties (the "Emergency Services Equipment"), and an inventory of the Emergency Services Equipment as of the date of this Agreement is attached to this Agreement as Schedule "I". In this regard,

- (a) Willow Creek Emergency Services Equipment certain portions of Emergency Services Equipment have been placed within the fire halls of some or all of the Towns for use and operation in the intermunicipal delivery of Emergency Services as contemplated within this Schedule ("Willow Creek Emergency Services Equipment");
- (b) Inventory under the direction and control of the Fire Chiefs Committee, the Fire Chiefs will review and update the inventory of Emergency Services Equipment attached as Schedule "I" on an annual basis, including the inventory of Willow Creek Emergency Services Equipment.
- (c) Responsibility for Emergency Services Equipment for clarity, each Party shall be responsible for the periodic maintenance, repair and replacement of the Emergency Services Equipment owned by that Party (or jointly responsible in the case of co-owned equipment), as contemplated within Section 4.1 of this Agreement and as more particularly described within the budget parameters within Schedule "E" and the financial obligations within Schedule "F" attached to this Agreement;
- (d) Use use of each item of Willow Creek Emergency Services Equipment in the possession of a Town will be primarily for responding to Emergencies located within Willow Creek, and on a priority basis. Use of Willow Creek Emergency Services Equipment in responding to an Emergency within each Town will be subject to such reasonable use, priority policies, procedures and processes as may be established from time to time by Willow Creek in consultation with the Emergency Services Committee and with reasonable notice to the Town of any such changes.
- (e) Protect each Town will use and operate Willow Creek Emergency Services Equipment in accordance with reasonable policies, directives or other operating or maintenance instructions that may be established by Willow Creek from time to time in consultation with the Emergency Services Committee and with reasonable notice to the Town of any such changes (including cleaning of and preventative maintenance for each piece of Willow Creek Emergency Services Equipment may be required after each and every use), and will use its best efforts to protect the same from loss or damage;
- (f) Alterations other than in an emergency, no alterations will be made to any Willow Creek Emergency Services Equipment unless agreed to by Willow Creek, acting reasonably;
- (g) Reporting each Town will report any damage, breakage or non-functioning Willow Creek Emergency Services Equipment to Willow Creek in its possession as soon as reasonably possible; and
- (h) Disputes any disputes arising with respect to such use, priority policies, procedures and processes, or availability of any Willow Creek Emergency Services Equipment will be referred to the Emergency Services Committee for review and if still unresolved referred to the Dispute Resolution Procedure.

6. Future Potential Emergency Services Programs & Training

Subject to the consultation within the Fire Chiefs Committee and the Emergency Services Committee, and the inclusion of funding within the budgets for the Emergency Services Departments, the Fire Chiefs Committee may create, plan, implement and operate the following additional programs for the mutual benefit of the Parties:

- (a) Payroll Management design, implementation and operation of a harmonized payroll system for Emergency Services personnel utilizing a system such as Fire Pro;
- (b) Recruitment, Retention and Human Resources Program policies, procedures, standards and documents for recruitment, retention, and human resource management of personnel for the Emergency Services Departments;
- (c) Equipment Evaluation Program the consultation, review, testing, from time to time of equipment designed or required for Emergency Services;
- (d) Procurements Program joint/bulk procurements of equipment on an as needed basis by the Parties, for the purposes of maximizing efficiency of procurement processes as well as cost savings for the Parties;
- (e) Fire Investigations Program fire investigations service available on an as needed basis by the Parties; and
- (f) Other Programs such further and other programs jointly created, designed, planned, implemented and/or operated by the Parties from time to time, subject always to approval of the Emergency Services Committee and inclusion of funding for the program within budgets for the Emergency Services Departments.

and upon undertaking any of the above, they will form part of the Emergency Services Programs & Training under the planning, operation and management of the Fire Chiefs Committee, and budgeted for within the budgets for the Emergency Services Departments, unless and until removed from the Emergency Services Programs & Training by the Fire Chiefs Committee and the Emergency Services Committee.

7. Participation in Future Emergency Services Programs & Training

The Parties acknowledge and agree that participation in all or any of the future Emergency Services Programs & Training which are not required in order to meet the Service Levels/Standards is voluntary, at the discretion of each of the Parties, and subject to agreement of the respective Party. Each Party's share of costs of participation in Future Emergency Services Programs & Training will be agreed upon by the Parties as further provided for in Schedule "F". For clarity, Emergency Services Programs & Training which are required in order to meet the Service Levels/Standards are mandatory, and addressed under Section 4 of this Schedule.

8. Further or Other Arrangements

For clarity, as contemplated within Section 10.2 of this Agreement, the Parties may also at any time consider and enter into any further or other arrangements respecting Emergency Services, and other collaborations relating to Emergency Services, whether on a multi-party, bi-lateral or other basis, which are complementary to this Agreement.

9. Referral to Dispute Resolution

If the Parties at any time cannot agree upon any matter respecting Mutual Aid Services (including rates for personnel and equipment) or Emergency Services Programs & Training that contemplates agreement of the Parties, then notwithstanding any intermediate acts or negotiations any Party shall be entitled to refer the dispute, and to the extent that it is necessary or reasonable in all of the circumstances any related question or dispute, to be resolved pursuant to the Dispute Resolution Procedure.

SCHEDULE "C"

FIRE CHIEFS COMMITTEE - PLANNING, OPERATION AND MANAGEMENT OF EMERGENCY SERVICES

1. Fire Chiefs Committee

The Fire Chiefs Committee consists of Six (6) individuals made up of:

- (a) the Fire Chiefs for each of the Towns;
- (b) the Fire Chief for the Granum Fire Department; and
- (c) the Emergency Services Manager for the Municipal District of Willow Creek;

for the purposes of ongoing planning, operation and management of the Emergency Services. Subject always to the designation of alternate members of the Fire Chiefs Committee by the respective Parties under Section 7 of this Schedule, the deputy chief or other designate of each of the Fire Chiefs may, at the request of the respective Fire Chief, act in that person's stead for the purposes of the activities and operations under this Schedule where the corresponding Fire Chief is unavailable.

2. The Emergency Services Coordinator

The Parties appoint a coordinator for Emergency Services (the "Emergency Services Coordinator") for the limited purposes of coordination and facilitation of:

- (a) the meetings of the Emergency Services Committee on behalf of the Parties;
- (b) the meetings of the Fire Chiefs Committee on behalf of the Parties;
- (c) the budgets of the Parties to the extent affecting the intermunicipal delivery of the Emergency Services;
- (d) the Emergency Services Programs & Training; and
- the planning, development, budgeting, implementing and operation of such other programs or services proposed by the Fire Chiefs from time to time to form part of the Emergency Services and/or Emergency Services Programs & Training, and which are approved by the Emergency Services Committee and contemplated within all budgets affecting the Emergency Services Departments and the Emergency Services.

3. Appointment and Replacement of the Emergency Services Coordinator

As of the date of this Agreement, the Emergency Services Coordinator will be the Emergency Services Manager for the Municipal District of Willow Creek. The deputy chief or other designate of the Emergency Services Coordinator may, at the regard of the Emergency Services Coordinator, act in that person's stead for the purposes of the activities and operations of the Emergency Services Coordinator under this Schedule. The Emergency Services Coordinator may be replaced at any time upon unanimous agreement of the Emergency Services Committee, or the agreement of the Parties.

4. Planning, Implementation and Operation of Emergency Services.

The Fire Chiefs Committee is authorized and directed by the Parties to carry out the ongoing planning, operation and management of the Emergency Services, and specifically are authorized and directed to:

- create, review and propose budgets for the Emergency Services Departments (in each case, such budgets are subject to the approval of the corresponding Party controlling each Emergency Services Department) that are in alignment with the Budget Parameters and sufficient to meet the requirements respecting the Service Levels/Standards in Section 4.1 of this Agreement;
- (b) create, review and amend the SOG's respecting the delivery of the Emergency Services;

- (c) coordinate:
 - the review and amendment of the inventory of Emergency Services Equipment of the Parties attached as Schedule "I" to this;
 - (ii) the maintenance of Emergency Services Equipment of the Parties; and
 - (iii) the maintenance of records of tangible capital assets for the Emergency Services Equipment of the Parties;
- (d) maintain training records for all Emergency Services personnel of the Parties under FirePro or similar/equivalent software solutions;
- (e) review and make recommendations from time to time regarding:
 - (i) the coordination of the availability and location of equipment, personnel, training and other resources required for current and future needs of Emergency Services;
 - equipment replacement, billing requirements, recruitment policy and standard operating procedures, and any other matter that may affect the delivery of Emergency Services or the operation of the Emergency Services Departments;
 - (iii) changes to the description of Emergency Services, and the Service Levels/Standards;
 - (iv) changes to the Budget Parameters;
 - the nature and extent of Emergency Services Programs & Training required in order to meet the Service Levels/Standards;
 - (vi) the designated response areas within Willow Creek, and corresponding amendments or updating to the Response Map, respecting the intermunicipal delivery of the Emergency Services by the Parties;
- (f) create, implement, manage and operate each of the programs and services comprising the Emergency Services within the limits of the applicable Emergency Services Department budgets;
- review and make recommendations from time to time to the Emergency Services Committee regarding rates for Mutual Aid Services, and billing practices, with a view towards harmonizing rates and implementing consistent practices;
- (h) coordinate the operations and/or responses by the respective Emergency Services Departments including, without restriction, the delivery of Emergency Services intermunicipally as contemplated within Schedule "B";
- (i) conduct and coordinate incident reviews respecting the Emergency Services, and prepare recommendations for improvements to the Emergency Services Departments, the Emergency Services, and the Emergency Services Programs & Training;
- (j) explore options for the further development and enhancement of the Emergency Services, the development and enhancement of programs for Emergency Services Programs & Training, and the development policies, processes or other agreements, as may be determined to be necessary or prudent for the purposes of carrying out the spirit and intent of this Agreement; and
- (k) making recommendations to the Emergency Services Committee respecting changes to this Agreement;

in each case, as contemplated within this Agreement, in addition to making recommendations and reporting to the Emergency Services Committee in respect of the foregoing.

5. Limitations of Fire Chiefs Committee.

The ongoing planning, operation and management of the Emergency Services by the Fire Chiefs Committee is limited by the following:

- (a) the requirement to achieve and maintain the Service Levels/Standards (or, if currently unable to meet the Service Levels/Standards, strive to meet the Service Levels/Standards within a reasonable period of time) as contemplated within Section 4.1 of this Agreement;
- (b) the requirements or limitations of the Budget Parameters;
- (c) the limitations of the budget for each Emergency Services Department; and
- (d) any further or other direction received from the Emergency Services Committee and/or the ICF Committee, in relation to the Emergency Services.

6. Fire Chiefs Committee and Chair of the Fire Chiefs Committee

Unless otherwise unanimously agreed to by the Parties, the Chair of the Fire Chiefs Committee will be the Emergency Services Coordinator.

7. Representatives

Notwithstanding the use of deputy chiefs or other designates by the Fire Chiefs as contemplated within Section 1 of this Schedule, each Party may appoint alternate representatives to act on the Fire Chiefs Committee in substitution for corresponding Party's appointed representative(s) in the event that the corresponding Party's appointed representative(s) on the Fire Chiefs Committee is/are not available. Each of the Parties may also at any time and from time to time by written notice replace its appointed representative(s) on the Fire Chiefs Committee, or any alternate(s), and any representative and/or alternate so replaced shall cease to be a Fire Chiefs Committee member or alternate upon the giving of such notice. Copies of written notices shall be given to the other Parties, the individual(s) so appointed as a new Fire Chiefs Committee member(s) and/or alternate(s), and the Fire Chiefs Committee member(s) and/or alternate(s) who has/have been replaced.

8. Vacancies

A vacancy in the Fire Chiefs Committee shall be filled by the Party who appointed the former representative whose loss created the vacancy. If there is a vacancy in the Fire Chiefs Committee, the remaining representatives may continue to exercise the powers of the Fire Chiefs Committee in accordance with the terms of this Agreement.

9. Quorum

Quorum for meetings of the Fire Chiefs Committee will be satisfied where all members of the Fire Chiefs Committee (including the authorized designates pursuant to Section 1 of this Schedule, and any alternates appointed pursuant to Section 7 of this Schedule, in place of any of the Fire Chiefs who are not available) are present.

10. Decision Making

The Fire Chiefs Committee will make decisions and provide recommendations to the Emergency Services Committee by way of consensus, and evidence of a majority approval by a minimum four out six members of Fire Chiefs Committee as and when circumstance may require.

11. Referral to Dispute Resolution

If at any meeting of the Fire Chiefs Committee, any matter is considered and the matter is neither approved nor adjourned for further consideration, in either case by all of the members of the Fire Chiefs, then notwithstanding any intermediate acts or negotiations, any Party shall be entitled to refer the dispute, and to the extent that it is necessary

or reasonable in all of the circumstances, any related question or dispute, to be reviewed and resolved by the Emergency Services Committee.

12. Fire Chiefs Committee Meetings

The Fire Chiefs Committee shall meet at least Four (4) times a year, or more as the Fire Chiefs Committee determines.

13. Notice of Meetings

Notice of the time and place of every meeting shall be given by the Chair with not less than Thirty (30) days notice.

14. Calling Meetings

Subject always to the requirements of the delivery of notice as contemplated above, the Chair shall call meetings of the Fire Chiefs Committee:

- (a) as and when directed by the Fire Chiefs Committee, in the form of meeting schedule approved by the Fire Chiefs Committee or otherwise as directed from time to time; and
- (b) upon receipt of a request in writing received from a Fire Chief (together with detail respecting the reasons for the requested meeting as the Chair may reasonably require), and following consultation with:
 - (i) the requesting Fire Chief as to urgency of the requested meeting and the potential sufficiency of the next scheduled meeting of the Fire Chiefs Committee; and
 - (ii) the Chair regarding the availability of facilities for the requested meeting.

It is understood and agreed that, save and except for Fire Chiefs Committee meetings which are scheduled in advance by the Fire Chiefs Committee, the Chair and Willow Creek's Chief Administrative Officer will only be responsible for using their reasonable best efforts to arrange for and call a meeting upon the request of the Fire Chiefs Committee or upon the request of a Fire Chief. Notwithstanding the foregoing, nothing shall prevent the Parties and/or members of the Fire Chiefs Committee from having informal meetings and/or discussion at any time on an as needed basis in between formal meetings of the Fire Chiefs Committee, in order to address any matter contemplated within this Agreement including, without restriction, the subject matter(s) of any notice from a Fire Chief requesting a meeting of the Fire Chiefs Committee.

15. Attendance at Meetings

The Fire Chiefs Committee, but not an individual Fire Chiefs Committee member, may decide to invite the general public, special interest group(s), or other private or public bodies and agencies to attend any meeting of the Fire Chiefs Committee and/or make submissions to the Fire Chiefs Committee with respect to any matter or question being considered by it. For clarity, any authorized alternates or designates of any of the Fire Chiefs as contemplated within this Schedule may also attend meetings of the Fire Chiefs Committee, at the invitation of their respective Fire Chief.

16. Location, Host Party and Costs of Meetings

Unless otherwise agreed to by the Parties or directed by the Fire Chiefs Committee:

- (a) the location of meetings of the Fire Chiefs Committee shall the offices of the Municipal District of Willow Creek, or such alternative location as the Chair may designate within the notice of the meeting;
- (b) the Municipal District of Willow Creek will be the host of meetings of the Fire Chiefs Committee, responsible for arranging the venue and other facilities required in order to carry out the meeting;
- (c) the Emergency Services Manager will coordinate the meeting dates, creation and circulation of materials, and facility requirements with the Chair of the Fire Chiefs Committee; and

(d) the costs of hosting a meeting of the Fire Chiefs committee will be the responsibility of the Municipal District of Willow Creek.

17. Records

The Fire Chiefs Committee shall arrange for proper written records, and minute taking of all meetings and decisions of the Fire Chiefs Committee to be kept and maintained and copies of same shall be sent to each member and the Parties within Fifteen (15) business days following each meeting of the Fire Chiefs Committee. Each Fire Chiefs Committee member shall be entitled to reasonable access to all files and records of the Fire Chiefs Committee at all reasonable times and shall be given the opportunity to make copies thereof from time to time.

All records of the Fire Chiefs Committee will be retained at the offices of Willow Creek.

18. Limitation of Liability

No Fire Chiefs Committee member shall be liable for the acts, neglect or default of such Fire Chiefs Committee member, and/or the Fire Chiefs Committee as a whole, provided that such Fire Chiefs Committee member has acted, in good faith in the performance or intended performance of any duty or in the exercise or intended exercise of any power or authority granted to such Fire Chiefs Committee member and the Fire Chiefs Committee as a whole hereunder.

19. Remuneration of Committee Representatives

Each Party will reimburse its appointed members in accordance with its own practices and policies.

SCHEDULE "D"

EMERGENCY SERVICES COMMITTEE - REVIEW OF OPERATION AND MANAGEMENT OF EMERGENCY SERVICES

1. Emergency Services Committee

The Emergency Services Committee consists of:

- (a) the Chief Administrative Officers and the Fire Chiefs of each of the Towns; and
- (b) in the case of Willow Creek, the Chief Administrative Officer, together with the Fire Chief for the Granum Fire Department and the Willow Creek Emergency Services Manager;

for the purposes of reviewing the operation and management of the Emergency Services. Subject always to the designation of alternate members of the Emergency Services Committee by the respective Parties under Section 4 of this Schedule, the deputy chief or other designate of each of the Fire Chiefs as well as a designate of each of the Chief Administrative Officers may, at the request of the respective Fire Chief or Chief Administrative Officer, act in that person's stead for the purposes of the activities and operations under this Schedule where the corresponding Fire Chief or Chief Administrative Officer is unavailable.

2. Review of Emergency Services.

The Emergency Services Committee is authorized and directed by the Parties to meet on a bi-annual basis for the purposes of carrying out the periodic review of the ongoing planning, operation and management of the Emergency Services, and specifically for the purposes of:

- (a) receiving and reviewing the report(s) and recommendation(s) of the Fire Chiefs Committee;
- (b) ensuring that the Fire Chiefs Committee is operating in a functional, productive and collaborative manner, and carrying out its responsibilities as contemplated within this Agreement;
- (c) receiving, reviewing and attempting to resolve any dispute arising within the Fire Chiefs Committee;
- receiving and reviewing capital and/or operational requirements from the Fire Chiefs Committee, and resulting budget requirements for Emergency Services;
- (e) receiving, reviewing and coordinating budgets of the Parties to the extent affecting the intermunicipal delivery of the Emergency Services;
- (f) contemplating any changes to:
 - (i) amend or expand the description of Emergency Services;
 - (ii) amend or expand the description of the Service Levels/Standards;
 - (iii) amend or expand the description of Emergency Services Programs & Training;
 - (iv) amend or expand the Budget Parameters;
 - (v) the rates and billing practices for Mutual Aid Services; and
 - (vi) the manner in which costs for Emergency Services are billed by the Parties to the owners or parties causing the emergency, and how such costs are collected and accounted for;

as well as any other matter, issue or thing impacting the Parties, the Emergency Services Departments, and the Emergency Services;

- ensuring that budgets for the respective Emergency Services Departments and the Emergency Services are in alignment with the Budget Parameters, and are adequate to provide for the Service Levels/Standards in the manner contemplated within Section 4.1 of this Agreement;
- (h) ensuring that operations of the respective Emergency Services Departments and the Emergency Services are within the respective operating budgets; and
- (i) making recommendations to the Parties respecting:
 - giving specific direction to the Fire Chiefs Committee not otherwise contemplated within this Agreement;
 - (ii) budgets for the respective Emergency Services Departments and the Emergency Services;
 - (iii) changes to this Agreement.

3. Emergency Services Committee and Chair of the Emergency Services Committee

Unless otherwise unanimously agreed to by the Parties:

- (a) the Chair of the Emergency Services Committee shall rotate on an annual basis between each of the Parties:
- (b) the Chair for the first year will be the Chief Administrative Officer of the Town of Claresholm; and
- (c) thereafter the Chair shall rotate through the representatives of the Parties in an order agreed upon by the Emergency Services Committee.

4. Representatives

Notwithstanding the use of deputy chiefs or other designates by the Fire Chiefs or the Chief Administrative Officers as contemplated within Section 1 of this Schedule, each Party may appoint alternate representatives to act on the Emergency Services Committee in substitution for the corresponding Party's appointed representative(s) in the event that the corresponding Party's appointed representative(s) on the Emergency Services Committee is/are not available. Each of the Parties may also at any time and from time to time by written notice replace its appointed representative(s) on the Emergency Services Committee, or any alternate(s), and any representative or alternate(s) so replaced shall cease to be an Emergency Services Committee member or alternate upon the giving of such notice. Copies of written notices shall be given to the other Parties, the individual(s) so appointed as a new Emergency Services Committee member(s) and/or alternate(s) who has/have been replaced.

Vacancies

A vacancy in the Emergency Services Committee shall be filled by the Party who appointed the former representative whose loss created the vacancy. If there is a vacancy in the Emergency Services Committee, the remaining representatives may continue to exercise the powers of the Emergency Services Committee in accordance with the terms of this Agreement.

6. Quorum of Emergency Services Committee

Quorum of the Emergency Services Committee shall be satisfied where Seven (7) members of the Emergency Services Committee (including the authorized designates pursuant to Section 1 of this Schedule, and any alternates appointed pursuant to Section 4 of this Schedule, in place of any of the Fire Chiefs or Chief Administrative Officers who are not available) are present, and provided always that:

- (a) each of the Parties is represented; and
- (b) a minimum of Three (3) Chief Administrative Officers (or designates or alternates) are present.

7. Decision Making

The Emergency Services Committee will make decisions and provide direction to the Fire Chiefs Committee by way of consensus, and evidence of a majority approval by all members of the Committee present at the Emergency Services Committee Meeting as and when circumstance may require.

8. Referral to Dispute Resolution

If at any meeting of the Emergency Services Committee, any matter is considered and the matter is neither approved nor adjourned for further consideration, in either case by all of the members of the Emergency Services Committee, then notwithstanding any intermediate acts or negotiations, any Party shall be entitled to refer the dispute, and to the extent that it is necessary or reasonable in all of the circumstances any related question or dispute, to be resolved pursuant to the Dispute Resolution Procedure.

9. Emergency Services Committee Meetings

The Emergency Services Committee shall meet at least Two (2) times a year, or more as the Emergency Services Committee determines.

10. Notice of Meetings

Notice of the time and place of every meeting shall be given by the Chair with not less than Thirty (30) days notice.

11. Calling Meetings

Subject always to the requirements of the delivery of notice as contemplated above, the Chair shall call meetings of the Emergency Services Committee:

- (a) as and when directed by the Emergency Services Committee, in the form of meeting schedule approved by the Emergency Services Committee or otherwise as directed from time to time; and
- (b) upon receipt of a request in writing received from a Chief Administrative Officer for any of the Parties (together with detail respecting the reasons for the requested meeting as the Chair may reasonably require), and following consultation with:
 - (i) the requesting Chief Administrative Officer as to urgency of the requested meeting and the potential sufficiency of the next scheduled meeting of the Emergency Services Committee; and
 - (ii) the next host Party's Chief Administrative Officer regarding the availability of facilities for the requested meeting.

It is understood and agreed that, save and except for Emergency Services Committee meetings which are scheduled in advance by the Emergency Services Committee, the Chair and next host Party's Chief Administrative Officer will only be responsible for using their reasonable best efforts to arrange for and call a meeting upon the request of the Emergency Services Committee or upon the request of a Chief Administrative Officer. Notwithstanding the foregoing, nothing shall prevent the Parties and/or members of the Emergency Services Committee from having informal meetings and/or discussion at any time on an as needed basis in between formal meetings of the Emergency Services Committee, in order to address any matter contemplated within this Agreement including, without restriction, the subject matter(s) of any notice from a Chief Administrative Officer requesting a meeting of the Emergency Services Committee.

12. Attendance at Meetings

The Emergency Services Committee, but not an individual Emergency Services Committee member, may decide to invite the general public, special interest group(s), or other private or public bodies and agencies to attend any meeting of the Emergency Services Committee and/or make submissions to the Emergency Services Committee with respect to any matter or question being considered by it.

13. Location, Host Party and Costs of Meetings

Unless otherwise unanimously agreed to by the Parties:

- (a) the location of meetings of the Emergency Services Committee shall rotate on a meeting by meeting basis between each of the Parties in an order established by the Emergency Services Committee;
- (b) the municipality within which the meeting of the Emergency Services Committee occurs will be the host Party, responsible for arranging the venue and other facilities required in order to carry out the meeting;
- (c) the Chief Administrative Officer of the host Party will coordinate the meeting dates, creation and circulation of materials, and facility requirements with the Chair of the Emergency Services Committee;
- (d) the costs of hosting a meeting of the Emergency Services committee will be the responsibility of each host Party; and
- (e) the location and host Party for the first meeting of the Emergency Services Committee will be the Town of Claresholm.

14. Records

The Emergency Services Committee shall arrange for proper written records, and minute taking of all meetings and decisions of the Emergency Services Committee to be kept and maintained and copies of same shall be sent to each member and the Parties within Fifteen (15) business days following each meeting of the Emergency Services Committee. Each Emergency Services Committee member shall be entitled to reasonable access to all files and records of the Emergency Services Committee at all reasonable times and shall be given the opportunity to make copies thereof from time to time.

All records of the Emergency Services Committee will be retained at the offices of the Emergency Services Coordinator.

15. Limitation of Liability

No Emergency Services Committee member shall be liable for the acts, neglect or default of such Emergency Services Committee member, any other Emergency Services Committee member, and/or the Emergency Services Committee as a whole, provided that such Emergency Services Committee member has acted, in good faith in the performance or intended performance of any duty or in the exercise or intended exercise of any power or authority granted to such Emergency Services Committee member and the Emergency Services Committee as a whole hereunder.

16. Remuneration of Committee Representatives

Each Party shall reimburse its appointed members in accordance with its own practices and policies.

SCHEDULE "E"

EMERGENCY SERVICES BUDGET PARAMETERS & PROCESS

Each of the Parties will budget for the provision of Emergency Services in the following manner:

1. **Emergency Services Personnel** – for cost and budgeting certainty, unless otherwise approved by the Parties, the Parties will limit their budgeting and hiring to the following personnel:

MUNICIPALITY	EMERGENCY SERVICES PERSONNEL
Fort Macleod	Up to 25 (including Chief)
Claresholm	Up to 26 (including Chief)
Nanton	Up to 25 (including Chief)
Stavely	Up to 20 (including Chief)

2. Pay Structure – effective January 2020, pay structure for Emergency Services personnel is as follows:

MUNICIPALITY	PAY	
Fort Macleod		
Fire Chief	\$25.95/hour	
Deputy Chief	\$24.24/hour	
Captain	\$22.74/hour	
Lieutenant	\$22.74/hour	
Firefighter	\$21.46/hour	
Claresholm		
Fire Chief	N/A (full time position)	
Deputy Chief	\$20.58/hour	
Captain	\$19.42/hour	
Lieutenant	\$18.29/hour	
Firefighter	\$17.15/hour	
Nanton		
Fire Chief	\$24.00/hour	
Deputy Chief	\$23.00/hour	
Captain	\$22.00/hour	
 Lieutenant 	\$22.00/hour	
Firefighter	\$20.00/hour	
Stavely		
Fire Chief	\$24.00/hour	
 Deputy Chief 	\$23.00/hour	
· Captain	\$22.00/hour	
• Lieutenant	N/A	
Firefighter	\$20.00/hour	
Willow Creek Rates*		
Fire Chief	\$24.00/hour	
Department Chief	\$23.00/hour	
Captain	\$22.00/hour	
Lieutenant	\$22.00/hour	
Firefighter	\$20.00/hour	

^{*} Paid for Willow Creek Emergency Services Personnel, as well as for Town personnel responding to Emergencies within Willow Creek.

A minimum 1 hour call out to be paid to firefighters who respond to hall for calls that are stood down as documented in sign sheets and on Fire Pro.

In this regard:

- (a) Municipal Discretion the pay structure within each Emergency Services Department remains the sole decision of the respective Party budgeting for that Emergency Services Department;
- (b) Parity/Harmonization the Parties acknowledge the intention over time to seek to implement parity and harmonization in pay structure, which will be reviewed and considered by the Fire Chiefs Committee and the Emergency Services Committee as part of the ongoing and annual budgeting processes for the Emergency Services Departments and subject to agreement of the Parties; and
- (c) Notice of Change because Willow Creek pays the costs of Emergency Services personnel of the Towns when responding to an Emergency within Willow Creek, and pays a proportionate share of each Town's Emergency Services Department budget, each party will provide advance notice to the Fire Chiefs Committee and the Emergency Services Committee of proposed changes to their respective pay structures for Emergency Services personnel;
- 3. Willow Creek Contribution to Emergency Services Departments without restricting the forgoing, Willow Creek will budget for its share of portions of each of the Town's Emergency Services budgets as set out in Schedule "F";
- 4. Emergency Services Equipment without restricting the forgoing:
 - (a) Willow Creek will budget for the maintenance, operation, use and replacement of Willow Creek owned Emergency Services Equipment as set out within the inventory of Emergency Services Equipment attached as Schedule "I", as amended and replaced from time to time (including long range planning and budgeting for capital repair and replacements, on a Five (5) year budget and planning horizon), as set out in Schedule "F";
 - (b) each Town will budget for the maintenance, operation, use and replacement of each Town's owned Emergency Services Equipment as set out within the inventory of Emergency Services Equipment attached as Schedule "I", as amended and replaced from time to time (including long range planning and budgeting for capital repair and replacements, on a Five (5) year budget and planning horizon), as set out in Schedule "F";

in accordance with each respective Party's own purchasing policies, save and except for where otherwise agreed to under this Agreement;

- 5. Service Levels without restricting the forgoing, as contemplated within Section 4.1 of this Agreement, the Parties will budget for its respective Emergency Services Department in such a manner so as to fund:
 - (a) Emergency Services Training Costs each Party's proportionate share, as set out in Schedule "F", of costs of training programs contemplated within the Emergency Services Programs & Training in Schedule "B";
 - (b) Emergency Services Program Costs the programs related to Emergency Services agreed upon as contemplated within the Emergency Services Programs & Training in Schedule "B"; and
 - (c) Service Levels/Standards provide for the equipment and resources needed to achieve and maintain the Service Levels/Standards (or, if currently unable to meet the Service Levels/Standards, strive to meet the Service Levels/Standards within a reasonable period of time);
- 6. Emergency Services Department Budget Input in order to assist each other with the preparation of Emergency Services Department budget under this Agreement, the Towns will each prepare and provide annual operating budget for each respective Emergency Services Department including, without restriction, providing for the following:
 - (a) consumables;

- (b) personal protective equipment;
- (c) training and instruction;
- (d) capital acquisitions and replacements; and
- (e) salaries and wages;

providing for a One (1) year (current year) budget and a Three (3) year operating and financial plan on a rolling horizon basis, and a Five (5) year capital plan on a rolling horizon basis. The Parties will provide the estimated operating budget to the Fire Chiefs Committee and the Emergency Services Committee by January 31, of each year; and

- 7. Capital vs Operating Expense for clarity, unless otherwise agreed to by the Parties (pursuant to a common tangible capital asset policy, or otherwise, forming additional or amended Budget Parameters):
 - (a) reference to:
 - (i) "capital" within this Schedule and this Agreement, in the context of cost, acquisitions, budget or otherwise, shall mean "tangible capital assets";
 - expenditures on repairs to or maintenance of tangible capital assets (including Emergency Services Equipment, and fire halls), shall be accounted for as operating expenses, unless the repair, maintenance and/or corresponding expenditure constitutes a "betterment";

in each case as those terms or concepts are defined, clarified or contemplated within the handbook of the Public Sector Accounting Board;

- (b) notwithstanding subsection (a) above, capital asset expenditures shall be in accordance with each municipalities Tangible Capital Asset policies; and
- (c) notwithstanding subsection (b) above, capital asset expenditures by Towns for Emergency Services Equipment not required for responding to Emergencies within Willow Creek will not form part of operating expense or budget shared by Willow Creek.
- 8. Budget Approvals the budget for each Emergency Services Department will at all times remain subject to the approval of the corresponding municipal council, in its sole discretion. For clarity, the Willow Creek commitment to pay the proportionate share of each Town's Emergency Services Department budget contained within Schedule "F" is limited to budgets that comply with the Budget Parameters provided above and as amended from time to time by the Parties, unless otherwise agreed to by Willow Creek;
- 9. Books of Account, Information each Party will at all times maintain at its respective offices, reasonable books of account and records with respect to the Emergency Services costs and budgeting. Each Party may at reasonable times, upon reasonable notice, and at reasonable intervals, request and obtain information with respect to the Emergency Services and review the books and records maintained by the Parties pursuant to this Agreement and relating to the Emergency Services; and
- 10. Referral to Dispute Resolution if the Parties at any time cannot agree upon any matter respecting budgets for Emergency Services that contemplates agreement of the Parties, then notwithstanding any intermediate acts or negotiations any Party shall be entitled to refer the dispute, and to the extent that it is necessary or reasonable in all of the circumstances any related question or dispute, to be resolved pursuant to the Dispute Resolution Procedure.

SCHEDULE "F"

EMERGENCY SERVICES COST SHARE & PAYMENT

1. Specific Emergency Services Department Costs

Subject to the budgeting of the Emergency Services Departments in accordance with the Budget Parameters, Willow Creek will be responsible for the following shares of costs with these cost shares and payments to be reviewed at a minimum 5 year intervals:

EMERGENCY SERVICES	COST SHARE	MAXIMUM
COSTS Claresholm Fire Hall Costs	50% of annual operating costs (excluding capital costs and capital budget, in accordance with the Budget Parameters) incurred by the respective Town in operating, maintaining, insuring the Town fire hall buildings, in accordance with the Budget Parameters.	To a maximum of \$9,000.00, annually.
Fort Macleod Fire Hall Costs	50% of annual operating costs (excluding capital costs and capital budget, in accordance with the Budget Parameters) incurred by the respective Town in operating, maintaining, insuring the Town fire hall buildings, in accordance with the Budget Parameters.	To a maximum of \$9,000.00, annually
Nanton Fire Hall Costs	50% of annual operating costs (excluding capital costs and capital budget, in accordance with the Budget Parameters) incurred by the respective Town in operating, maintaining, insuring the Town fire hall buildings, in accordance with the Budget Parameters.	To a maximum of \$9,000.00, annually
Stavely Fire Hall Costs	 willow Creek 2/3, and Stavely 1/3 of: annual operating costs (excluding capital costs and capital budget, in accordance with the Budget Parameters) incurred by the respective Town in operating, maintaining, insuring the Town fire hall buildings, in accordance with the Budget Parameters. capital costs and capital budget, proportionate to Willow Creek ownership interest in the fire hall. 	
Fill Station	50% of repairs, maintenance and replacements.	
Personal Protective Equipment ("PPE")	50% of repairs, maintenance and replacement of PPE consisting of bunker gear, boots, gloves and masks (for clarity, excludes Breathing Apparatus). 100% of repairs, maintenance and replacement of Wildland coveralls and gloves.	
Breathing Apparatus ("BA")	50% of repairs, maintenance and replacement masks forming part of BA, and excluding	

	remainder of BA (harness, bottles, etc.) which form part of each Party's inventory of Emergency Services Equipment and corresponding responsibility.	
Radios and Pagers	50% of Radios and Pagers replacement and maintenance, excepting radios mounted in apparatus which are 100% to the municipality owning the apparatus.	
Fit-Testing	50% of Fit-Testing for each Town's Emergency Services personnel	
Command Trucks	Ownership dictates replacement costs at 100%. Operating and maintenance costs (not including depreciation) at 50/50. For Fort Macleod truck MD ownership continues until 2024.	
Tools and Sundry Equipment inventory on Trucks	All tools and sundry equipment form part of each party's inventory for each apparatus and indicate ownership and responsibility for maintenance and replacement.	

in each case on a cost recovery basis only (i.e. unless otherwise agreed to, third party costs, and actual reasonable internal costs only, with no overhead, mark-up or margin). Unless otherwise arranged or agreed to, payment of the shares of the above-noted costs to the respective Party (i.e. to the Towns or, in the event of initial/direct purchase by Willow Creek, to Willow Creek), will occur upon invoicing by the respective Party or as otherwise coordinated by the Emergency Services Coordinator.

2. Emergency Services Personnel Training Costs

Subject to the budgeting of the Emergency Services Departments in accordance with the Budget Parameters, Parties will be responsible for the following shares of training costs:

Course	Town	Town	MD	MD	C
	50%	100%	50%	100%	Comments
NFPA 1006 Rescue Courses	х		Х		Awareness or ops in consultation and approval of MDWC for cost sharing
NFPA 1001 - Level 1 - 472 Awareness				Х	\$1000 once completed + Exam Costs
NFPA 1001 - Level 2 - 472 Ops				X	
Station Training Nights	х		х		MDWC to compensate Up to 2 training nights per month – max 2 hours each night. Additional Training at each community's discretion and cost
Entry Level Training					At firefighters own cost
NFPA 1021 level 1 - Fire Officer Course				х	WC to pay for course instruction and materials
NFPA 1051 - Forestry Firefighting Course				х	WC to pay for course instruction and materials
S 100 G - Grassland firefighting course				X	Training nights

	· · · · · · · · · · · · · · · · · · ·				WC to pay for course
NFPA 1002 - Pump Course				X	instruction and materials
Basic Safety Codes Officer	х		х		1 per station (beginning 2020)
					Each Municipality pays own
				1	costs for all training and
NFPA 1031					recertification
					Each Municipality pays own
			1	1	costs for all training and
NFPA 1033		ļ <u></u>			recertification
NEDA 1041 I 1 1	X		x		Two Officers per Station
NFPA 1041 Level 1		<u> </u>	 	<u> </u>	within Training budget In house training within
Heben and Wildland Secret and Descrip				X	annual budget parameters
Urban and Wildland Search and Rescue		<u> </u>	 	 	To a maximum of one per
NFPA 1521 – Fire Department Health	l x		l x		Station for cost share within
and Safety Officer	_ ^		_ ^		training budget
and Sarety Officer		 			Only for Stations with
		}		X	ATV's within existing
ATV Course				1	training budget
					Only for Stations with PWC
				X	within existing training
PWC COURSE (JET SKI)					budget
					Only for Stations with PWC
				X	within existing training
PWC COURSE (BOAT)		<u> </u>		ļ <u></u>	budget
		l		1	Towns and MDWC to
		X		X	certify own technicians at
Car Seat Technician		<u> </u>	ļ .	<u> </u>	own cost AEMA PIO Course – 2 per
Public Relations	X		X		Station max.
Fublic Relations		 	 	-	Level 100 as part of Level 1
					- 1001, Level 200 within
				x	training budget. Additional
					levels at each municipality
Incident Command System	į .				sole cost.
Critical Incident Stress Management	х		Х		2 Per Station within
(CISM)	^		^		Training Budget
Farm Extrication				X	Within training budget
					Within training budget as
·	X		X		part of 1001 course in 472
Di-hydrogen sulfide training					ops requirement
'Q' Airbrake endorsement	X		X		Within training budget
					MDWC will teach –
	Х		X		50%/50% cost share for
First Aid – CPR (HCP)					supplies
				,	100% WC
Swift/still Water Rescue courses				X	Within training budget
5 WILL SHILL WELL TOUGHT COULDED					Dues and Training Within
EMR	X		X		training budget
		<u> </u>			Dues only (training at cost
	х		X		of member) Within training
PCP	<u> </u>		<u> </u>		budget
1 01	ı	<u> </u>	ــــــــــــــــــــــــــــــــــــــ	I	ouuget

ICE Rescue Course			X	Within training budget
Livestock Emergency Handling Course			X	Within training budget
Class 3 Drivers License			X	
Class 4 Drivers License	X	X		
Drivers License - Annual Medical	X	Х		
Fire Conference				All combined training cost and certifications within annual training budget.
Individual S-Series courses			Х	WC to train and to pay for course material
Traffic control course	:			Training nights

in each case on a cost recovery basis only (i.e. unless otherwise agreed to, third party costs, and actual reasonable internal costs only, with no overhead, mark-up or margin), unless such other proportion is mutually agreed upon by Willow Creek and each of the Towns. Unless otherwise agreed to, payment of Parties' shares of training costs will occur upon invoicing by the Emergency Services Coordinator.

For clarity, the Parties acknowledge and agree that Emergency Services Programs & Training contemplated above are required in order to meet the Service Levels/Standards, are mandatory for participation, and as a result the identified cost share is an annual obligation of each of the Parties.

3. Participation in Other or Future Emergency Services Programs & Training

Subject always to the share of training costs contemplated above, the Parties acknowledge and agree that:

- (a) participation in all or any of the future Emergency Services Programs & Training which are required in order to meet the Service Levels/Standards is mandatory;
- (b) participation in all or any of the future Emergency Services Programs & Training which are <u>not</u> required in order to meet the Service Levels/Standards is voluntary, at the discretion of each of the Parties, and subject to agreement of the respective Party;
- (c) determination of participation in non-mandatory future Emergency Services Programs & Training will be made by each Party, following consultations of and receipt of recommendations from the Fire Chiefs Committee and the Emergency Services Committee regarding any other Emergency Services Programs & Training, or future Emergency Services Programs & Training;
- (d) each Parties' share of costs of participation in any other Emergency Services Programs & Training, or future Emergency Services Programs & Training, will be agreed upon by the Parties; and
- (e) inclusion of a budgeted amount within any Emergency Services Department budget regarding any other Emergency Services Programs & Training, or future Emergency Services Programs & Training, will constitute agreement as to the budgeted amount.

4. Town Emergency Services Equipment

Subject always to the specific cost shares provided within Section 1 of this Schedule, each Town will responsible for 100% of the costs associated with each Town's owned Emergency Services Equipment as set out within the inventory of Emergency Services Equipment attached as Schedule "I", as amended and replaced from time to time, as follows:

(a) Repair and Maintenance – the on-going maintenance, repair and operation of the Town's Emergency Services Equipment;

- (b) Inspection and Certification the on-going inspection and certification of the Town's Emergency Services Equipment;
- (c) Insurance the property insurance for the Town's Emergency Services Equipment;
- (d) Consumables the provision of all fuel requirements, foam and other consumables for the vehicles and apparatus forming part of the Town's Emergency Services Equipment; and
- (e) Capital Repairs and Replacements the on-going planning and funding for capital repairs to and replacements of the Town's Emergency Services Equipment.

Unless otherwise agreed to or arranged between Willow Creek and/or other Towns, the above-noted Town Emergency Services Equipment costs will be incurred and paid directly by each respective Town.

5. Willow Creek Emergency Services Equipment

Subject always to the specific cost shares provided within Section 1 of this Schedule, Willow Creek will be responsible for 100% of the costs associated with the Willow Creek Emergency Services Equipment as follows:

- (a) Repair and Maintenance the on-going maintenance, repair and operation of the Willow Creek Emergency Services Equipment (excluding damage caused by willful act or negligence of Town Emergency Services personnel while responding to an Emergency within the respective Town);
- (b) Inspection and Certification the on-going inspection and certification of the Willow Creek Emergency Services Equipment;
- (c) Insurance the property insurance for the Willow Creek Emergency Services Equipment;
- (d) Consumables the provision of all fuel requirements, foam and other consumables for the vehicles and apparatus forming part of the Willow Creek Emergency Services Equipment; and
- (e) Capital Repairs and Replacements the on-going planning and funding for capital repairs to and replacements of the Willow Creek Emergency Services Equipment.

Unless otherwise agreed to or arranged between Willow Creek and each respective Town, the above-noted Willow Creek Emergency Services Equipment costs will be incurred and paid directly by Willow Creek.

6. Health Insurance Benefit

Willow Creek will be responsible for providing coverage for all active members of the Towns' Emergency Services Departments and their families with Class C insurance as provided for by VFIS and pay for same. Unless otherwise agreed to or arranged between Willow Creek and each respective Town.

- (a) Willow Creek will endeavor to obtain the best coverage at the most economical rates, in consultation with the Emergency Services Committee;
- (b) the insurance costs will be established in recurring terms of 6 months each, based upon the number of personnel covered; and
- (c) 50% of the above-noted insurance costs will be invoiced to and paid by each Town to Willow Creek.

7. Payroll and Workers' Compensation

Where Willow Creek is providing collateral payroll services to a Town for Emergency Services personnel:

(a) Willow Creek will be responsible for providing Workers Compensation Board ("WCB") coverage for all Town Emergency Services personnel on the payroll;

- (b) Willow Creek will invoice the corresponding Town for the applicable portion of WCB coverage cost, together with payroll responsibilities of the Town; and
- (c) the Town will pay the above-noted WCB and payroll costs as invoiced.

8. Personnel Rates for Emergency Services Delivered Intermunicipally

Willow Creek will be responsible for 100% of the payroll cost of Town Emergency Services personnel when responding to Emergencies within the applicable portion(s) of Willow Creek identified within the Response Map, as contemplated within Section 1 of Schedule "B" attached to this Agreement. In this regard:

- unless and until the Budget Parameters are amended by the Parties, the personnel rates payable by Willow Creek shall be those Willow Creek rates set out in Section 2 of Schedule "E" attached to this Agreement; and
- (b) Willow Creek will make payment of personnel costs as part of and concurrently with payroll services contemplated under Section 7 of this Schedule, or otherwise upon invoicing by the corresponding Town if Willow Creek is not providing the payroll services.

9. Personnel and Equipment Rates for Mutual Aid Services

Unless otherwise arranged or agreed to by the Parties with respect to rates and billing practices for Mutual Aid Services, each Party requesting Mutual Aid Services will be responsible for:

- (a) 100% of the payroll cost of the responding Party's Emergency Services personnel at the rates set out in Section 2 of Schedule "E" attached to this Agreement; and
- (b) 100% of the equipment rates (if any, and if applicable) of the responding Party, with respect to that Party's Emergency Services Equipment utilized in responding to the requested Mutual Aid Services;

as contemplated within Section 2 of Schedule "B" attached to this Agreement, which costs shall be payable upon invoicing by the responding Party.

10. Billing and Cost Recovery

The Parties acknowledge the intention over time to seek to design and implement a consistent approach to:

- (a) billing of costs of providing Emergency Services to the property owners and/or the persons responsible for causing the requirement for the Emergency Services;
- (b) recovery of those costs;
- (c) accounting for those recoveries within the corresponding Emergency Services Department budget; and
- (d) reconciling those recoveries with proportionate share of Emergency Services costs contemplated within this Schedule;

which will be reviewed and considered by the Fire Chiefs Committee and the Emergency Services Committee as part of the ongoing and annual operating and review processes for the Emergency Services Departments and subject to agreement of the Parties.

11. Referral to Dispute Resolution

If the Parties at any time cannot agree upon any matter respecting cost shares for Emergency Services that contemplates agreement of the Parties (including, without restriction, any disputed invoice amount, or costs of other or future Emergency Services Programs & Training), then notwithstanding any intermediate acts or negotiations any

Party shall be entitled to refer the dispute, and to the extent that it is necessary or reasonable in any related question or dispute, to be resolved pursuant to the Dispute Resolution Procedure.	all of the circumstances
	·
	37 P a g e

SCHEDULE "G"

INSURANCE, INDEMNITY & DEFAULT

1. Insurance

Throughout the Term of this Agreement:

- (a) the owner of each piece of Emergency Services Equipment and apparatus used in providing Emergency Services contemplated within this Agreement will maintain at its own cost:
 - (i) comprehensive general liability insurance in an amount not less than \$5,000,000.00 per occurrence, or such greater amount as the Parties may reasonably agree to from time to time; and
 - (ii) property insurance for the Emergency Services equipment and apparatus on a replacement costs basis, or such other basis as the Parties may reasonably agree to from time to time;
- (b) each Party will maintain at its own cost:
 - (i) comprehensive general liability insurance in an amount not less than \$5,000,000.00 per occurrence, or such greater amount as the Parties may reasonably agree from time to time, covering the use and operation of their respective Emergency Services Departments; and
 - (ii) worker's compensation coverage in respect of each and every employee engaged in the operation of the respective Party's Emergency Services Department, in accordance with all applicable statutes and regulations;

together with such other insurance as the Parties may consider necessary or prudent, or as may be required by the Emergency Services Committee from time to time. If the Parties at any time cannot agree upon any matter respecting insurance coverage that contemplates agreement of the Parties (including, without restriction, the basis for setting limits of insurance), then notwithstanding any intermediate acts or negotiations any Party shall be entitled to refer the dispute, and to the extent that it is necessary or reasonable in all of the circumstances any related question or dispute, to be resolved pursuant to the Dispute Resolution Procedure.

2. Certificates

Each Party acknowledges and agrees that it shall provide to the other Parties proof of insurance, upon being requested to do so in writing.

3. Indemnity

Each Party will indemnify and save harmless the other Parties and their councillors, officers, employees, agents, volunteers and invitees, to the extent permitted by law, of and from any and all liabilities, damage costs, expenses (including legal fees and disbursements) claims, suits and actions arising out of the following:

- any breach, violation or non-performance of any term or condition in this agreement on the part of the indemnifying Party to be fulfilled, observed and performed;
- (b) death or injury to any person or damage or destruction of any property resulting from the negligence of the indemnifying Party, its councillors, officers, employees, agents, licensees, contractors or any other person for whom that Party is legally responsible;

any damage to or destruction of any of the Willow Creek Emergency Services Equipment resulting from the negligence of the indemnifying Party, its councillors, officers, employees, agents, licensees, contractors or any other person for whom that Party is legally responsible.

This indemnity shall survive the expiration or sooner termination of this Agreement.

4. Limitation of Liability

Notwithstanding the foregoing, no Party shall be responsible for any of the foregoing damages or claims to the extent:

- caused by or contributed to any default on the part of the indemnified Party under this Agreement, or the negligent acts or omissions of indemnified Party, its councillors, officers, employees, agents, licensees, contractors or any other person for whom that Party is legally responsible; or
- (b) comprising any indirect, consequential or punitive damages, including loss of profits or revenues or other similar damages.

5. Default

A Party shall be deemed to be in default under this Agreement if any of the following events occur (each of the following events to be referred to in this Schedule as an "Event of Default", the Party in default to be referred to as the "Defaulting Party" and the Party or Parties not in default to be referred to as the "Non-defaulting Party"):

- a Party fails to make a payment as required by any provision of this Agreement including failure to pay an indemnity amount required to be paid pursuant to the terms of this Agreement (a "Payment Default");
- (b) a Party fails to perform any of its obligations under this Agreement (which, for greater certainty, shall not include obligations resulting in a Payment Default if not performed) (each such event being a "Performance Default"); or
- (c) a Party experiences any of the following events (an "Insolvency Default"):
 - (i) the Party institutes voluntary liquidation, dissolution or winding-up procedures;
 - (ii) the Party takes any voluntary proceedings under any bankruptcy or insolvency legislation to be adjudicated as bankrupt or for any other relief;
 - (iii) the Party makes a compromise with or an assignment for the benefit of creditors;
 - (iv) a receiver is appointed with regard to the Party or to any material part of the Party's property;
 - (v) a court adjudges the Party to be bankrupt or makes an order requiring the liquidation, dissolution or winding up of the Party; or
 - (vi) if the corporate existence of the Party is otherwise terminated.

6. Notices and Cure Periods

In the event that a Party claims that there has been a Payment Default or Performance Default committed by or affecting the other Party, the Party making the claim shall give to the Party alleged to be in default a notice (hereinafter referred to as the "Notice of Default"). In this regard:

(a) the Notice of Default shall specify and provide particulars of the alleged Event of Default;

- (b) in the event the alleged Event of Default is capable of being remedied, the Party alleged to be in default shall:
 - (i) have no cure period in respect of an Insolvency Default,
 - (ii) have a cure period of ten (10) days after receipt of the Notice of Default with respect to a Payment Default,
 - (iii) subject to subparagraph (b)(iv) and (c) below, have a cure period of Thirty (30) days after receipt of the Notice of Default with respect to a Performance Default, or
 - (iv) if a Performance Default is such that it cannot be reasonably remedied within Thirty (30) days after receipt of the Notice of Default, have a reasonable period of time to cure the Performance Default provided that the Defaulting Party promptly commences and diligently continues thereafter to remedy the Event of Default;
- (c) if before the expiry of the later of the cure period (if any) referred to in subparagraph (b) above, or the time to cure specified in the Notice of Default, the Defaulting Party cures the Event of Default, the Default Notice shall be inoperative and the Defaulting Party shall lose no rights hereunder.

7. Payment Default

In the case of a Payment Default (including a Payment Default that is a failure to pay upon the occurrence of an Insolvency Default), the Non-defaulting Parties shall have the following rights and remedies:

- (a) to charge the Defaulting Party interest at Alberta Treasury Branch's prime commercial lending rate plus 2% ("Interest") with respect to the unpaid amount until it is paid, calculated daily, regardless of whether the Non-defaulting Party has notified the Defaulting Party in advance of its intention to charge Interest with respect to the unpaid amount and/or;
- (b) to set-off against the unpaid amount any sums due or accruing to the Defaulting Party by the Nondefaulting Parties in accordance with this Agreement and/or;
- (c) to maintain an action or actions for the unpaid amount and Interest thereon on a continuing basis as the amounts become payable but are not paid by the Defaulting Party, as if the obligation to pay those amounts and the Interest thereon was a liquidated demand due and payable on the date the amounts were due to be paid, without any right or resort of the Defaulting Party to set-off or counter-claim; and/or
- (d) to terminate this Agreement;

and any obligation to pay Interest under this paragraph shall apply until the Payment Default is rectified or remedied and shall not merge into a judgment for principal and interest, or either of them.

8. Performance Default

In the case of a Performance Default:

- (a) the Non-defaulting Parties shall have the right to suspend entitlement to the benefits under this Agreement, including the right to suspend any payment owing pursuant to this Agreement; or
- (b) the Non-defaulting Parties may but shall not be obligated to, either directly or indirectly by engaging a third party or otherwise, as the case may be, do all such things in order to rectify such Event of Default at the sole cost and expense of the Defaulting Party; or
- (c) the Non-defaulting Parties shall have the right to terminate this Agreement.

9. Insolvency Default

In the case of an Insolvency Default, the Non-defaulting Parties shall have the right to:

- (a) suspend performance of its obligations under this Agreement; or
- (b) terminate this Agreement.

10. Remedies Cumulative

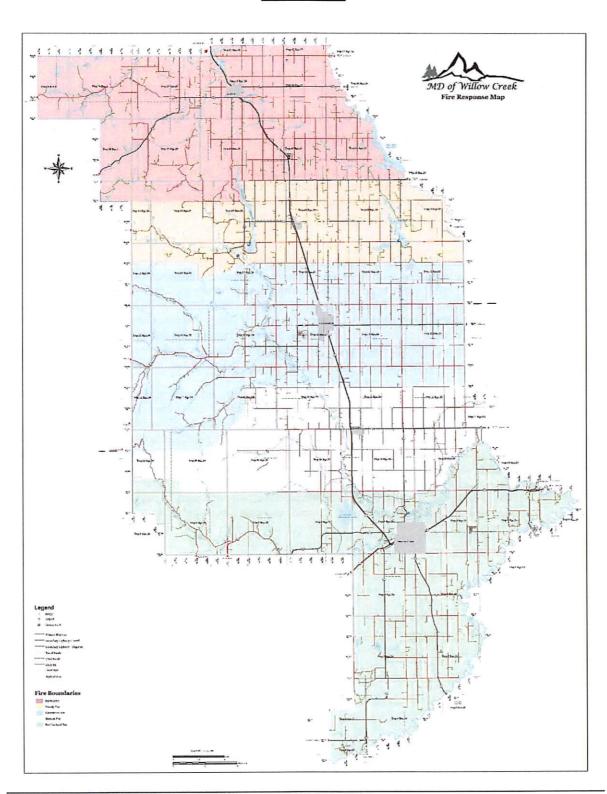
A Non-defaulting Parties may, at its or their discretion, exercise the remedies referenced within this Schedule in the alternative, concurrently or cumulatively, except where inconsistent with the express provisions contained in this Agreement and provided that in the case of a Payment Default the concurrent or cumulative exercise of remedies shall not result in duplication or a recovery on the part of the Non-defaulting Parties based on an amount (excluding Interest) in excess of the Payment Default. No delay or omission by any Non-defaulting Parties in exercising its rights or remedies hereunder shall operate as a waiver of those rights or remedies or of any other right or remedy and no single or partial exercise thereof shall preclude any other or future exercise thereof or the exercise of any other right or remedy.

11. Force Majeure

Notwithstanding any of the foregoing, whenever and to the extent that any Party shall be unable to perform, or shall be delayed or restricted in the full performance of, any obligation within this Agreement (other than any financial or payment obligation under this Agreement) by reason of an event of force majeure, such Party shall, so long as any such impediment exists, be relieved from the performance of such obligation to the extent restricted or prevented by that event of force majeure, and the other Party shall not be entitled to compensation for any damage, inconvenience, nuisance or discomfort caused by such delayed or restricted performance. Notwithstanding the foregoing, the relief provided shall in any event be limited to a maximum period of one hundred and eighty (180) days. In the event that any of the Parties are impacted by an event of force majeure the Parties agree to meet within ninety (90) days to determine remedies required.

The term "force majeure" shall mean acts of God, strikes, lockouts or other industrial disturbances of a general nature affecting an industry critical to the performance of Permitted Work, acts of the Queen's enemies, wars, blockades, insurrections, riots, epidemics, landslides, lightning, earthquakes, fires, storms, floods, washouts, arrests and restraints of rulers and people, civil disturbances, explosions, inability with reasonable diligence to obtain materials and any other cause not within the control of the party claiming a suspension, which, by the exercise of due diligence, such party shall not have been able to avoid or overcome; provided however, the term "force majeure" does not include a lack of financial resources or available funds or similar financial predicament or economic circumstances or any other event, the occurrence or existence of which is due to the financial inability of a party to pay any amount that a prudent and financially sound entity in similar circumstances would reasonably be expected to pay to avoid or discontinue such event.

SCHEDULE "H" RESPONSE MAP



INVENTORY OF EMERGENCY SERVICES EQUIPMENT

Item	Amount
RANGER 13	
Ratchet Straps	2
Ropes	2
Polaski Axe	2
Bungee Cords	5
Shovels	2
Tow Strap	1
Water	4
First Aid Kit	1
Stars Flares	6
Tie Downs	2
Back Board Pins	4
Snatch Block	1
Pliers	1
Crescent Wrench	1
Bolt Cutters	1
Tire Pump	1
Tire Repair Kit	1
Extra Drive Belt	1
Extra Hose	1
Toilet Paper	1
02 Bottle	1
Speed Splints	4
Fire Extinguisher	1
Chain Saw Guard	1
Chairs	2
Priming Bucket	1
Long Hose	1
Short Hose	1
Foam	1
Fire Brooms	2
GPS	1
Medical Gloves (pairs)	! 10
Utility Knife	1
Winch Control	1
Flash Light	1
Manual	1
Pen	2
Tool Kit w/Pressure Gauge	1
Wire Cutter	1
Note Pad	1
Insurance Card	1

m	Amount
// ITurret Gun	1
Window Scraper	1 1
	1
MSA O-Ring Kit (Dash Comp.) Fuel Card & Log	1
	1
Fire Extinguisher	2
Spot Light	
MD Maps	2
Town Map	2 4 1 2
Medical Gloves (S, M, L, XL - 1 each)	4
Lighter (Dash Comp.)	1
Bug Spray	2
SCBA	1 5
ERG Guide	1
Traffic Vest	
Mask Wipes (Box)	1
Winter Front	1 1
MD Keys	
Sunglasses	1
Note Book	1
Four Gas Monitor	1
Viterra ERP	1
Thermal Image Camera	1
TIC Charger	1 1
Extra TIC Battery	1
Metal Clip Board	1
Note Pad (Clip Board)	5
Incident Command Sheet (Clip Board) - Minimum	5
Fire Incident Sheet (Clip Board) - Minimum	5
PCR (Clip Board) - Minimum	5 5
Phone Book	1
GPS	1
Pylons	14
Tank Seal Kit	1
Repair Putty	2
Spare Key	1
First Aid Kit	1
SCBA Tanks	12
Water (minimum)	24
Propane Torch	1
Propane Bottle	1
i i opanie bottie	

	Amount
WD40	
Shop Towels	
Emergency Triangles	
Scene Tape	
Traffic Signs	
Traffic Strobes	
Socks (pair)	
Wheel Chocks	41
Toilet Paper	
Push Brooms	
Fire Brooms	P 0
Emergency Ahead Sign	
Piercing Nozzle	
Mcleod Tool	
Disconnect Kit	
Utility Rope	
2 1/2 Pony Hose	
100 Foot Forestry Hose	
6" to 4" Adaptor	
4" to STORZ Gate Valve	
Extra Recip. Saw Battery w/Charger	
Scene Lights	
Scene Light Charger	
1 1/2 Low Level Strainer	
Bungee Cords	
2" M Camlock to 3" F Camlock	
4"STORZ to 6" M Thread	
2 1/2 to 1 1/2 Gated Wye	1,
1 1/2 M Thread to 3" M camlock	
2 1/2 M Thread to 3" F Camlock	
2 1/2 Double Male Adaptor	
2 1/2 Double Female Adaptor	
2 1/2 End Cap	
3" F Camlock to 3" F Camlock	
3" M Camlock to 3" M Camlock	
Short Mallet	
Forestry Fittings	
Red Forestry Nozzles	
Wildland Packs	
1 1/2 Hose	
1 1/2 Fog Nozzle	
1 1/2 Hose	

	Amount
Pump	
Spanner Wrench	
Valve Wrench	
Hard Suction	
Pike Pole	
3" Hard Suction	
Extension Ladder	
Roof Ladder	
Attic Ladder	Ran Mari
Floor Dry	
Absorbent Pads	1
Absorbent Pillows	L L Ex ex CO
2 1/2" to 4" Siamese	
Hydrant Kit	
Cribbing	
Step Chalks	
Pulaski Axe	
B & E Tool	
Stream Shaper w/Stacking Tips	14 S
Set of Irons (Axe, Halogen, Strap)	
Garbage Bags (Minimum)	
Pry Bar	
Wedges	
Mixed Gas	
Bolt Cutters	
Tarp	
Regular Gas	
Hydraulic Pump	
Power Cord	
3 Pack of Extra Saw Blade	
Funnel	
K-12 Saw	
Spreader	
Cutters	
Ram	4.0
Reciprocating Saw & Battery	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Hard Protection	
Hydraulic Hoses	
Tow Strap	
Foam Pails	
Cisco Load (front of crowsnest)	
2 1/2 Hose (350' flat lay)	

	Amount
Water Cannon	1
High Volume Hose	12
Shovels	2
Pitch Fork	1
Flat Head Shovel	1
curb Key	1
Foam Pail Wrench	1
2 1/2 hose (150' Flat Lay w/Fog Nozzle)	1

RESCUE 13

Lug wrench	1
ERG Guide	1
Winch Control	1
Seat Belt Cutter	1
Hand Sanitizer	1
Fuses	1
Batteries (8 AA-2 9V) - Sets of package of 8	2
W/S Scraper	1
C-VIP & Insurance	1
Traffic Vest	5
Fuel Card & Log	1
Binoculars	1
Garage Door Opener	1
Four Gas Monitor	1
Town Map	2
MD Maps	2
BA Board	1
Clip Board	1
Phone Book	1
Medical Gloves (S, M, L, XL - 1 each)	4
PCR (Clip Board)	5
Incident Command Sheet (Clip Board) - Minimum	5
Narcan Kit	1
Camera	1
GPS	1
Window Punch	1
MD Reference Guide	1
Note Pad	1
MSA O-Ring Kit	1
Box of Keys	1

	Amount
Dry Erase Pen	
Pens	
Grease Pen	
Town Keys	
First Aid Kit	
Teddy Bear	
Booster Pack	
CAVI Wipes	
Paper Towel	
Extension Cord	
Box of Rags	
Traffic Signs	
Emergency Triangle Kit	her I
Traffic Wands	
Stars Landing Kit	
Flash Light	
Garbage Bags (Minimum)	
Air Sanitizer	
Repair Putty	
Gap Seal	
Rupture Seal	
Tire Repair Kit	
Belt Cutter	
Chemical Gloves	
D Batteries	
Odor Eliminator	
Bug Spray	
N 95 Masks (Box)	
Mask Wipes (Box)	
Toilet Paper	
Duct Tape	
Scene Tape	
Water (minimum)	
Throw Ropes	
Rope - 200 Ft.	
Rope - 100 Ft.	16.1
Absorbent Pads (Minimum)	
Absorbent Pillows	
Ropes	
Tow Chain	
Extraction Chain	The second secon
Absorbent Bag	

	Amount
Air Bags	
Air Bag Control	11
Air Bag Hoses (1 red 1 blue)	
02 Bottle & Regulator (Min 1000 PSI)	
Red Trauma Bag	
Blue Immobilization Kit	
Blankets	
AED	
AED Batteries	
Speed Splints	
Burn Kit	
Backboard	
SCBA Tanks	
Tarps	
Cribbing	
Hard Protection	
Wedges	
Step Chocks	
Hydraulic Pump	
Spreaders	
Cutters	
Ram	
Ram Block	
Staging Tarp	
Tarp w/ Snaps	
Manual Hydraulic Set	
Come Along	
Bottle Jacks	
Reciprocating Saw & Battery	
Saw Batteries	
Thermal Image Camera	
TIC Batteries	
Gas Monitor Charger	
Scene Lights	
Scene Light Chargers	
Generator	
Spade Shovel	
Scoop Shovels	
Fire Brooms	
Push Brooms	
Pick Axe	
Curb Key	

	Amount
Gas Curb Key	
Long Handle Spade Shovel	
Squeegees	
Red Tool Box	
Saws All	
Air Chisel	
Red Misc. Box	
Blue Tool Box	
Bail Hooks	
Electric Tape	100
WD40	
Quick Link	
Cloth Tape	
Brake Clean	
Rags	1 000
Socket Set SAE 1/2 Drive	20 (3) (4) (4)
Socket Set SAE 3/8 Drive	
Socket Set Metric 1/2 Drive	
Socket Set Metric 3/8 Drive	
Socket Set 1/4 Drive	
Spare SCBA Tanks	
Water Packs	
02 Tanks	
Door Wedges	
Sledge Hammer	
Orange Hammer	
Bolt Cutters	
Acetylene Torch	
Pry Axe	
B&E Kit	
Splitting Axe	
Halogen Tool	
Disconnect Kit	
Crow Bars	10
Pry Bar	120
Fire Axe	
Fire Extinguisher	
Eye Wash	
Tree Saver Bag	
Shackles (inside Tree Bag)	
Snatch Block (Inside Tree Bag)	
Tree Strap	

	Amount
Water Extinguisher	
Pulaski Axe	1
Vehicle Stabilization Kit	1
Booster Cables	1
Pylons	24
Extension Ladder	2 5 44 4555
Medical Bags - Red Trauma Bag	
Medical Bag - Blue C-Spine Kit	7 4 1
Medical Bag - Burn Kit	1
E-Combi tool	1

RESPONSE 13 Gas Card & Log Garage Door Remote Sunglasses Accountability Tag Spot Light Pen Safety Glasses 3 2 1 MD Maps Windshield Scraper 1 Vehicle Manual 1 Fire Extinguisher 5 PCR (Minimum) Glass Breaker 1 Winter Front 1 1 Monitor Remote Isolation Masks (Minimum) 5 8 Blankets 2 Pillows 4 Sheet 1 Safety Blanket 1 Tarp Jack 1 Jack Handle 1 Tire Wrench 1 Scoop Stretcher 1 Ked Stretcher Traction Splint

Spine Board

	Amount
C-Spine Kit (incl. straps, tape etc.)	
02 Bottle Ramp	- 10
02 Bottle - Large (Min 500 psi)	
02 Bottle - Small	
Entonox Bottle (record psi)	
Entonox Bottle Regulator & Hose (each)	THE STATE OF THE S
Entonox Disposable Mouth Piece	ALC: US
60 MI or greater syringe	A Late
King Tube size 3	
King Tube Size 4	_1-6-5-43
King Tube Size 5	
Muko Gel (minimum)	
LMA Size 1	
LMA Size 2	
LMA Size 3	
NPA Size 3	
NPA Size 30	
NPA Size 32	
NPA Size 28	
Nebulizer	
NRB Adult	
02 Tubing	
Nasal Canula	
NRB Pediatric	
OPA Size (Blue)	
OPA Size (White)	
OPA Size (Green)	
OPA Size (Yellow)	
OPA Size (Red)	
Cloth Tape	
IV Tape	
Bulb Syringe	
Suction 18 French	
Manual Suction	
Suction Cartridge	
CPR Barriers (Boxes)	
BVM Adult	
BVM Pediatric	
Sharp Container	
Large Gloves (Wall)	
LP 15 Monitor	
Gas Detector	

	Amount
Hand Sanitizer	emiss sign ex 9. 1
Medical Gloves (S, M, L, XL - 2 each)	8
Yaunker Tip	1
Suction (Wall)	1
CAVI Wipes	1
NACL 500 ML	1
NACL 1000 ML	2
10 Drop Set	2
Saline Lock	2
Saline Flush 10 ML	2
Tourniquet (Box)	1
Foam Electrodes (Pkgs)	1
IV Cannula 14 G	2
IV Cannula 16 G	2
IV Cannula 18 G	2
IV Cannula 20 G	2
IV Cannula 22 G	2
IV Cannula 24 G	2
Alcohol Wipe (minimum)	10
Tape	2
Tagaderms (minimum)	10
Nitrile gloves (M,L, XL) - 1 each	3
Pelvic Bind Clamps	6
Trauma Shears	2
Face Shield	10
Isolation Gowns	7
Blue Pads	2
Zip Lock Bag	2
Sterile Gauze 2x2	4
Sterile Gauze 4x4	8
Non Sterile 4x4 (package)	1
Non Sterile 2x2 (package)	
Abdominal Pads 5x9	2
Triangular Bandage	4
Burn Sheet	2
Burn Kit	2
Cold Pack	5
Hot Pack	5
Surface Cleaner	1
Pillow Case	1
Thermal Blanket	2
Mask Wipes (Box)	1

	Amount	
Water (minimum)	24	
Vomit Bag	2	
Glucose Test Strip (Box)	1	
Lancets (Box)	1	
BP Cuff XL	1	
BP Cuff Adult	1	
BP Cuff Child	1	
OBS Kit	1	
Bears	5	
Medical Bag	1	
02 Bag	1	
Pan	1	
Medical Bag - Blue Trauma	1	
Medical Bag - Red Airway	1	
Medical Bag - Life Pack	1	
Medical Bag - C-Spine	1	
Response Clean (Cavi Wipe)	1	

Tank 13

Turret Gun	1
1 1/2 Hose	11
1 1/2 Fog Nozzle	4
Spanner Wrenches	4
Fuel Card & Log	1
Sunglasses	1
Note Book	1
ERG	1
MD Keys	1
Traffic Vest	5
SCBA Packs	4
MD Book Maps	1
Laminated Maps	1
Bug Spray	2
Pocket Mask	1
Window Scraper	1
Allen Key	1
Cable Cutter	1
Flashlight	1
Medical Gloves (S, M, L, XL - 1 each)	4
Safety Goggles	1

	Amount
Fire Extinguisher	
Garbage Bags (Minimum)	
Incident Command Sheet	
MVC Sheets	
N 95 Masks (Box)	
Toilet Paper	
Mask Wipes (Box)	
6" Hard Suction	
3" Hard Suction	
2" Hard Suction	
Driver Side Booster & Nozzle	
Passenger Side Booster & Nozzle	
Water (minimum)	
Foam Nozzle	
Tank to Pump Speed Wrench	
Traffic Triangles	
Gear Clamps	
O-Rings (Various sizes)	
2 1/2 M to 3" M camlock	
2 1/2 M to 2 1/2 M Adaptor	
2 1/2 F Thread to 2 1/2 F Camlock	
2 1/2 F to F Coupling	
2 1/2 F to M	
1 1/2 M Camlock to 1 1/2 M Camlock	
2 1/2 End Cap	
Stubby Multi Bit Screwdriver	
Stubby Phillips Screwdriver	
2 1/2 Pistol Grip Fog Nozzle	
3" M Camlock to 3" M Camlock	
3" F Camlock to 3" F Camlock	
WD40	
Scotties Foam Pail Wrench	
6" F to 4" Storz Connection	
Side Reel Crank Handle	
Rubber Mallet	1. 1.01 1 5.
5" to 2 1/2 Siamese	
Hydrant Wrench	
Propane Bottle	
3 Ft rope	
2 1/2 Gate Valve	
Storz/Spanner Comb. Wrench	
2 1/2 to 4 Storz Connection	

	Amount
Pylons	10
Traffic Signs	
Traffic Wands	
SCBA Tanks	
Wildland Packs	
Pry Bar	
Foam Eductor	Lical Ly Mi
Fire Axe	37 11
Pulaski Axe	
Forestry Pump	
Large Emergency Sign	
Gas Can	La Bio
2 1/2 Pony Hose	
Ladder Strap	
Bolt Cutters	
Primer Can	
Bungee Cords	
2 1/2 to 1 1/2 Gated Wye	
3 Low Level Strainer	
Water Extinguisher	
50 Ft 2 1/2 Hose Line	Two of the sales
2 1/2 M to 3" Camlock	
2 1/2 Hose	1
Cisco Load	
Foam	
Spade Shovel	
Fire Brooms	
Push Brooms	
High Volume Hose	1
Drop Tank	
Mcleod Tool	

First Aid Kit	1
Sunglasses	1
Flashlight	1
Rolled MD Map	1
Map Book	1
MD of Pincher Creek Map	1
Fire Extinguisher	2

	Amount
Traffic Vest	
Phone Book	
Fuel Card & Log	
Metal Clip Board	
Note Pad & Pen (Clip Board) - each	
Fire Incident Sheet (Clip Board) - Minimum	
Command Sheet (Clip Board) - Minimum	
Water (minimum)	2
ERG	
Truck Manual	
C-VIP & Insurance	
Fuses	
Clear Bin	
Garbage Bags (Minimum)	
Bug Spray	
Scene Tape	
Duct Tape	
Electrical Tape	
Paper Towel	
N-95 Masks (Minimum)	
Toilet Paper	
Wheel Chocks	
WD40	
Tool Kit	
Grease Gun	
Grease Cartridge	
Tarp Straps	
Absorbent Pads	
Torch Kit	
Pump Anti Freeze	
Bucket with 2-5 Garbage Bags	
Pylons	
2 1/2 Hose	
2 1/2 Pony Hose	
Pulaski Axe	
Rope	
Emergency Triangle Kit	
Hydrant Wrench	
2 1/2 Gate Valve	
4" Camlock F to 2" Camlock M	-
5" F Camlock to 3" M Camlock	
Low Level Strainer	

Fittings Box Hard Suction Hose	Amount
Fittings Box	1
Hard Suction Hose	6
Pike Pole	1
Crow Bars	1
Drop Tank	1

Trailer 13

Flashlight	1
Rags	6
Balaclava	2
Fire Gloves	1
Poker Chips	1
Heat Packs	4
Ice Pack	4
Triangular Bandage	5
Garbage Bags (Minimum)	6
Medical Gloves (S. M, L, XL - 1 each)	4
Blankets	3
Heater Instructions	1
Bug Spray	1
Leather Gloves	2
Chain Saw Chaps	1
Chain Saw Helmet	1
Toilet Paper	1
Mixed Gas	1
Pump Gas	1
ATV Gas	1
Blocks	2
Chain Oil	1
2 Stroke Oil	2
Stabilizer Speed Wrench	1
Wheel Chocks	. 1
Lug Nut Wrench	1
Chain Saw Accessories Bag	1
Wedges	2
Extra Chain	1
Extra Spark Plugs	3
Sharpening Tool	1
Files	3
File Handle	1

	Amount	
Chain Saw Tool	4 4 4	
90 Degree Hex Tool		
Helmets		
Bunker Gear		
Chairs		
Table	44	
Eye Wash		
Back Board Pins		
Back Board Straps		
Fire Boots		
Chain Saw		
Water (minimum)	2.	
Tire Chain Tool	-	
5 Gallon Pail		
Ratchet Straps		
Fire Brooms		
Propane Bottle		
Battery		
Spare Tire		

Flashlight	
Spot Light	
9 V Battery	= 1
Pocket Mask	
GPS	
Cable Cutter	
Pens	1
AA Batteries	
MD Hydrant Key	
MD Gate Key	
Window Punch	12.
Door Opener	
Fuel Card & Log	
Safety Vests	
Laminated Maps - MD Willow Creek	
Laminated Maps - MD Ranchland	
MD Map book	

	Amount
Metal Clip Board	1
PCRs (in clip Board)	
MVC Info Sheet (in clip board)	46.
Fire Incident Sheet (Clip Board) - Minimum	
Note Pad (in Clip board)	
Phone Book	
ERG	
Winch Control	
Seat Belt Cutter	
Fuses (Box)	
Ice Scraper	
Tire Chain Wrench	
Truck Manual	
N-95 Masks (Minimum)	
Garbage Bags (Minimum)	
Bug Spray	IN THE RESERVE
Large Gloves	
XL Gloves	The same
Toilet Paper	
Paper Towel	
Scott B/A Pack with Masks	
Water (minimum)	
Tree Saver Bag	
Shackles (inside Tree Bag)	
Tree Saver Strap	10
Snatch Block (Inside Tree Bag)	
Stop Signs	
1/2 Pony Hose	
Hydrant Wrench	
Box of Hose Adaptors	
Traffic Wands	
Triangle Reflector Kit	
Tire Chain Straps	
Ropes	
Garbage Bags (Minimum)	
2 1/2 Pony Hose	
2 1/2 Gate Valve	
Fire Extinguisher	
Tow Strap	F20 -3
Snatch Block	
Chain	
Spanner Wrenches	

	Amount
First Aid Kit	
15W/40 Oil	
Funnel	- 1
Foam Nozzle	
Duct Tape	
Water (minimum)	
Hitch Receiver	
XL Garbage Bags (Minimum)	
Booster Line Fog Nozzle	
Hard Suction Hose	
Fire Brooms	
Spade Shovel	
Pulaski Axe	
Primer Can	
Fire Axe	
Flapper Broom	
Square Shovel	
Pylons	
Tire Chains	
2 Buckets with 10 Bunge Cords Each	
Water Extinguisher	
Mcleod Tool	

m	Amount
H15-1	
Mask Wipes	4
Spare Filter	1
MD Maps	1
Stars Landing Protocol	1
Fuel Card	1
Bug Spray	1
Traffic Vest	4
38 mm Hose length	4
Water Bottles (Case)	2
Snack Pack	1
Medical Gloves (M, L, XL) - 1 pair each	3
Incident Report sheets	1
Back Pack Sprayers	2
Emergency Response Guidebook	1
Spare Truck Key	1
Expandable Traffic Cones	12
ABC Extinguisher	1
Holding Case/Spare Keys (case)	1
Emergency Triangles (case)	1
Traffic Wands (in plastic case)	4
Hose Line 1" pus Nozzle	1
Road Flares (Bag)	1
Macleod Tool	1
Foldable Traffic Sign	1
Foldable Traffic Sign Stand	1
38mm Hose Length (Lengths)	5
100 ft. roll with pistol grip nozzle	1
First Aid Kit	1
Glass Cleaner	1
Ear Plugs	1
Alcohol Hand Sanitizer	1
Medical gloves (Case)	3
Jerry Can	1
1" hose line and 1" nozzle (each)	1
Motor Oil for Pump (qrt)	1
Funnel	1
65mm Pony Line	1
Drafting Filter	2
Hitch	1
Bolt Cutters	
Hydrant Wrench	

	Amount
Fire Axe	
Pulaski Axe	
Stop Sign	
Hard Suction Lines	- 1 v
Hydrant Wrench	
Spanner Wrench	
65M - 3 inch Male Camlock	
65M - 3 inch Female Camlock	
65M - 1 1/2 inch Male Camlock	
65M - 1 1/2 inch Female Camlock	
65 F - 65 F	
65M - 2 inch Male Camlock	
65M - 2 inch Female Camlock	
65 Male- Male 65	
65 Female - 38 Male Adaptor	
Gate Valve 65	
65M - 4 inch Male Camlock	1 - 1
65M - 4 inch female Camlock	
38 mm pistol grip nozzle	

BOAT 15	
Motor	1
Fuel (Tank)	1
Wooden Seat	1
Battery	1

Gen set	1
Large Carabiner	
Small Carabiner	6
Bug Spray	1
Plug	1
Zip Tech Stick	4
Ice Picks (Pair)	4
Ratchet Straps	3
Running Shoes (pairs)	9
Blue Tarp	1
Utility Rope (Length)	1

	Amount
Large Rope Bags	
Small Rope Bags	
Bail Bucket	
Hand Pump	
Helmets	
Water Suits	
Rain Suit	
Cold Water/Ice Suits (Bags)	nation land
Life Jackets	1
Cotton gloves (pairs)	
Mega Phone	
Medical Gloves (Boxes)	
Ammonia Suits	10 4
Ice Sled	
Rescue Paddle Board	
Paddle	
Heavy Duty Rubber Gloves (Pairs)	

RESCUE 15

Folding MD Maps	2
Township Map	1
Bug Spray	1
Hand Sanitizer	1
Extension Cords Metal Rollers	1
Utility Rope (Lengths)	12
Extension Cord with Plugs	1
Plug in Extensions	6
Makita Work Lights (Battery Powered)	2
Extension Cord Plastic Rollers	3
Wooden Cribbing (Boxes)	3
Black Step Chalk	4
Ladder Chalk	
Airway Bag	1
Trauma Bag	1
Half Backboard	2
Pneumatic Lift Bag - Large	2
Pneumatic Lift Bag - Small	1
Air Regulator	3
Air Hose	4
3/8" Chain (Lengths)	4

Item		Amount
	Gas Powered Winch	1
	Fracture Kit	1
	Air Chisel	1
	BA Masks	3
	BA Packs	3
	Broom	
	Extended Grabber	1
	Microwave	1
	E-Tool Batteries	4
	E-tool Battery Charger	3
	Glass Saw Charger	1
	TIC Camera	1
	TIC Charger/Holder	1
	Floor Dry (Bags)	2
	Floor Dry (Bucket)	1
	Mini Fridge	1
	Foam Water Stops	15
	ABC Fire Extinguisher	1
	Traffic Cones	8
	Blankets	3
	Plates (Bags)	2
	Napkins (Packs)	1
	Snack Pack	1
	First Aid Kit	2
	Ear Plugs (Case)	1
	Medical Gloves (Boxes)	3
	Windsock	1
	Face Masks (Packs)	2
	Binoculars	1
	Bug Spray	2
	Tarps	9
	BA Bottles	4
	Rubber Gloves (Pair)	2
	Duct Tape	
	Winch Control	. 1
	Respiratory Storage Bag	1
	Wiper	1
	Garbage Bags	1
	Ice Packs	4
	Spare Bulb for Generator	2
	Glass Cleaner	1
	Care Bears	3

	Amount
Booster Cables	1
Radiator Cover	1
Corded E Tool Battery	1
Extension Ladder #4	1
Rescue Baskets	2
Shovels	5
Traffic Signs	3
Back Board	1
Hydraulic Pumps	2
Jerry Can	2
Hydraulic Spreaders	1
Hydraulic Combination	. 1
Hydraulic Rams (S, M, L) Each	1
Sawzall	2
Sawzall Blades	
Spray Bottle	3
Crescent Wrench	1
Double Sided Wrench	1
Glass Saw	1
Hacksaw	1
Hacksaw Blade	5
Nail Puller	1
Pry Axe	1
Pry Bar	0
Hammer	1
Small Cutters	1
Screwdriver	4
Ram Extension	2
Window Cleaner	2
Road Flares (Box)	1
Hydraulic Line Blue	2
Hydraulic Line Red	2
Gas Powered Light/Generator	1
Landing Lights	4
K-12 Saw	- 1
Hazard Signs (Expandable) Boxes	2
Blade for K-12	2
Rescue 42	
Turbo Lights (case)	1
Metal Door Braces	2
Glass Cutting Kit	1
Straps for Rescue 42	4

	Amount
Pilons	
Bag Floor - Last item in Compartment 8	2 22
E-Spreader	
E-Cutter	
E-Ram	
E-Combination	
Small Tool Box	
Jack All	
Halogen	
Axe	
Rachet Sets	
Sledge Hammer	
Pipe Wrench	
Bolt Cutter	
Rescue 42 Tips	
Metal Stake	
Come Along	
Socket Set	
Bottle Jack	
Pickaxe	
Hand Saw	
Crow Bar	

Water (Case)	
Paper Towel (rolls)	
First Aid Kit	
Seal Rings (Kit)	10.0
Triangle flare (Kit)	
Air Bottles	1
Yamaha Light	THE PROPERTY OF
Flash Light	
Traffic Cones (Bags)	- I
Wheel Chocks	
GR 70 3/8 Chain	
3/4 Clevis	
Hose Squeeze	
Foam Inductor	
Handle	
Emergency Sign	

	Amount
4" Tow Rope	a substitution
65 mm Pony length	
6" to 2 1/2 Gated Y	
Water Pack	
Rubber Mallet	
Hydrant Wrench	
65 MM Fog Nozzle	
2.5" Male Cam	
2.5" Female Cam	
Spanner Wrench	
38MM Fog Nozzle	
65MM Gate Valve	
65MM - 38MM Male Pipe	
65MM-38MM Gated Y	
3" Male Cam	KN I WAR IN
3" Cam - 65MM Male	
65MM-65MM Male Coupler	
65MM-65MM Female Coupler	
Rubber Seals	
Drum Wrench	
4-3 Cam Lock	
2.5 Pipe M-65 Fire Male	
Stokes - 5"	
Stokes - 4 7/8"	
Floor Dry	
5" Gated Wye	
Suction Screen	
Hi Val Hose	
ABC Fire Extinguisher	
CO2 Fire Extinguisher	
Pro-Pack	
Long Hose for Pro-Pack	
Short Hose for Pro-Pack	
Hose and 38mm Nozzle	
Shovel	
Hard Suction Hose - 3"	
65MM Hose	
Pitch Fork	
Hard Suction Hose - 5"	
Macleod Tool	
Back Attic Ladder ext. Roof	
Pick Pole	

	Amount
Foam Wrench	2.00
Foam Bottles	
C2 Monitor	
Hand Flares	
Clip board	
Gloves (Pair)	
Canutec	
Maps	
BA Pack	
Fire Extinguisher	
Snack Box	
Axe	
Halogen	
Flat Screwdriver	
Pipe Wrench	
Bolt Cutter	160
Cable Cutter	
Vise grip	
Hammer	
Crow Bar (S, L) each	
Straight Bore Nozzle	
10W30 (litre)	
Extension Cord	
Rope	
Tarp Straps	
Hose Sling	
Honda Pump	

Hard Suction 65mm (lengths)	
High Vol Hard Suction (Lengths)	
Macleod Tool	a de la constant
Fog Nozzle	
Gate Valve	1
65mm Pony (lengths)	. 1
Tool Boxes	1
Drafting Filter 65mm	1
Extension for High Vol Intake	1
Hydrant Wrench	1
Spanner Wrench	3

	Amount
Bolt Cutters	1
Cranks	1
Rubber Mallet	1
Hammer	1
Strap Wrench	1
Hacksaw	1
3/8" Chain (Lengths)	1
Wheel Chalks (Set)	1
High Vol Suction	1
Roof Ladder	1
Portable Tank	0
Chain Saw	1
Foam (buckets)	2
Shovel	1
Pitch Fork	1
3" Hard Suction	2 1 2 2
Portable Tank	1
BA Packs	2
BA Masks	2
Portable Pump	1
Float Bucket	1
65mm Hose (Length)	1
3" Car Lock Drafting Filter	1
Jerry Can	2
Oil containers	2 2 1 2
Fog Nozzle 38 mm	1
38 Hose (lengths)	2
Cross Lay - 2 Lng 1 nozzle	1
Cross Lay - 3 Lng 1 nozzle	1
4" Fog nozzle	2
BA	3

BUSH 15-2

J-2	
Water Bottles (Case)	1
ABC ire Extinguisher	1
Dry Chem Extinguisher	1
Expandable Traffic Cones (case)	1
Pipe Wrench	2
Spanner Wrench	3
Dry Wall Hook	1

	Amount
Crescent Wrench	
Ball Pin Hammer	0.0
Screw Driver	
Extension Cord	
Jack All	
Scene Tape	
Landing Lights (Bag)	
Tow Sling	
38 mm Gated Y Valve	
Dry Chem Pack	
Dry Chem Hose	
Floor Dry (Bag)	
BA Stands	
BA Cover Bags	
Jerry Can w/gas	
1" Hose Line	
38mm Nozzle	
38mm Grass Nozzle	
1" nozzle	
Bung Wrench	
2 1/2 male to 65 male thread	
65 Stream Elbow Suctions	
2 1/2 male to 3" camlock	
4" camlock female to 3" male camlock	
65 to 38 male	
Gate Valve 65'	10t)
1 1/2" female camlock	
1 1/2" male camlock	
3" female Cap	
3" male CL by 65	
65 connector	
2" male CL	
2" female cl x 65 thread	
2 1/2" female CL x 65	
65 male coupler	11.55 1. 11.5
2" female CL x 1 1/2 male reducing	
2" female & male CL	
Straight Bore	
65mm Hose Line	
Macleod Tool	
38mm Hose Length	
Pony 38	

	Amount
Hose Length	examine la esta
Spade Shovel	
Fire Axe	
Pitchfork	
Chainsaw	
Axe	3
Hydrant Wrench	1 2
Traffic Sign	
Fuel	
Pump	

m and the same of	Amount
K14	
Turret Gun	
1 1/2 Hose (150')	
1 1/2 Fog Nozzle	
Garage Door Opener	
Spotlight	
Fire Extinguisher	
Turret Gun Control	2-4
Laminated Map	
Phone Book	
MD Map	
ERG	-12
Tank Info Binder	
Accountability Board	
Accountability Passport	
Dry Erase Pen	
Dust Masks (Box)	
Kleenex (Box)	
First Aid Kits	
SCBA	
Mask	
High Vis. Vests	
1 Fog Nozzle - LH	
Spanner Wrench	
6" to 6" fitting	
Triangle Kit	
63-38 Gated Wye	
2 1/2 Gate Valve	
Rubber Mallet	
Hydrant Wrench	
Hydrant Wrench w/gas shut-off	
Grey Tool Box Fittings (Various)	
1 1/2 Foam Nozzle	
2 1/2 Fog Nozzle	
2 1/2 Elbows	
Fire Brooms	
Flat Nose Shovel	
12 ft. Pike Pole	
Stop Sign	
Spade Shovel	
2 1/2 Hard Suction Hose	
2 1/2 Basket Strainer	
6" Hard Suction Hose	
6" Basket Strainer	
2 1/2 Pony Hose	
2 1/2 Low level Strainer	

	Amount
Wildland Water Pack	
Hydrant Wrench	
2 1/2 Hose	
1 1/2 Hose	
Forestry Pump	554
Jerry Can	
Fire Axe	
Pipe Wrench	
Bolt Cutters	
Pulaski Axe	
Mcleod Tool	
Water Extinguisher	
2100 Gal. Drop Tank	

PUMP 14

Insurance	1
Registration	1
CVI Papers	1
Accountability Pass	1
Map Book	1
Laminated MD Map	1
Command board	1
SCBA Board	1
Goggles	5
Repellent	1
Eye Drops	1
Sunscreen	2
Ear Plugs	9
ERG	1
MD Reference Guide	1
Binoculars	1
Glass Breaker	1
Toilet Paper	2
Paper Towei	1
Shop Towel	200 10 10 10 10
First Aid Kit	4
Gas Monitor and Charger (each)	1 1
MVC Sheets (minimum)	5
Medical Gloves (M, L, XL) Box	1
GPS	1
Camera	7 3
Dust Masks (Box)	1
Water (Minimum)	24
Fire Extinguisher	2

	Amount
SCBA Board	
SCBA Mask	
Traffic Vest	
200 Feet 1 1/2 inch hose	
1 1/2 Fog Nozzle	
Traffic Cones	
Foam Nozzle	
2 1/2 Fog Nozzle	1
2 1/2 Female to Female	
2 1/2 Male to Male	
1 1/2 Female to Female	
1 1/2 Male to Male	
2 1/2 to 1 1/2 Gated Wye	
2 1/2 M to M Reducer	
Fire Brooms	
4 ft. Pike Pole	
Sledgehammer	
Halogen	
Fire Axe	
SCBA Tanks	
6" Hard Suction	
6" Basket Strainer	
2 1/2 Pony Hose	
Hydrant Kit	
Dead Blow Hammer	
2 1/2 Gate Valve	
5" to 4" Adapter	WIII
Spanner Wrench	
End Caps	
Wildland Packs	
2 1/2 Hose Clamps	
Bottle Jack	
Wedges	
Step Chocks	
Tarps	
Cribbing	
Hydraulic Cutter	
Wheel Chocks	
Blanket	
Hydraulic Hose Lines	
Rams	
Cutter	
Spreader	
8 Ft. Pike Pole	
24 ft. Extension Ladder	
14 ft. Roof Ladder	

	Amount
Attic Ladder	
Scene Tape	
Stop Signs	
Traffic Wands	
Garbage Bags (Minimum)	
Burn Kit	C to Comment
Stars Kit	
Utility Rope	
Spinal Kit	
AED	
Trauma Bag	
Oxygen Bag	
PCR and Clipboard (Minimum)	
Pry Bar	
Hack Saw	
Bolt Cutter	
Pry Axe	
Tool Kit	
Disconnect Kit	
Spray Bottle	
SCBA	
Air Chisel Kit	
Air Hammer	
Hydraulic Ram Extension Kit	
Booster Cables	
Hydraulic Oil	
Struts (Bags)	
K12 Saw	
Mixed Fuel Tank	
Hydraulic Pump	
Ventilation Fan	
Ram Support Boot	
2 1/2 Hose (600 ft)	
Sisco Load	
Spine Board	
Scoop Stretcher	
Piercing Nozzle	
2 1/2 Hard Suction Hose with Basket Strainer	
Shovel	
Spade	
Push Broom	
Floor Dry (container)	
Foam Container Wrench	
Foam (Containers)	
Curb Key 1 1/2 Hose with Fog Nozzle (200 ft)	

em		Amount
scul	14	
	Incident Command Board	
	Insurance	
	CVI	
	Pens (Minimum)	
	Binoculars	
	ERG	
	Garbage Can	
	Spotlight	
	MD Maps	
	Laminated MD Map	
	Stars Scene Info	
	Patient Care Clipboards (Minimum)	1
	MVC Sheets (Minimum)	
	Computer	
	Garage Door Opener	
	Crew Passport	
	Generator	
	Extension Cords	
	Funnel	
	Cord Reels	
	Duct Tape	
	Jerry Can	
	BA Bottles	
	Rope Bags	
	Rope Container	
	SCBA Bottles	
	Water Extinguisher	
	Fire Extinguisher	
	Floor Dry	
	Bag of Rags	
	Blanket	
	Straps	
	Garbage Bags (Minimum)	
	Caution Tape	
	Wheel Chalks	
	AA Batteries (Pkg)	
	GPS V Manual	
	Scene Lights	
	Traffic Signs	
	Stokes Basket	
	Spine Board	
	Jack-all Jack	
	Broom (Push)	

	Amount
Sledgehammer	
Sign Rod	
Square-nosed Shovel	
Bucket of Chains	
Road Triangles	
Emergency Sign and Stand	
Traffic Cones	1
Crowbars	
Large Ram	
Spray Bottle	
4 x 4 cribbing	1
4 x 6 cribbing	
2 x 6 cribbing	
Wedges	
Step Chalks	
Comealong with Handle	
Ratchet Straps	
Honda Pump	- 1
Tool Kit	
Vise Grips	
Crescent Wrench	7
Shears	
Chisels	
Channel Lock	
Adjustable Pliers	
Linemen Pliers	
Wire cutters	
Needle-nose Pliers	
Utility Knives	
Recip Blades - Extra (Minimum)	
Large Bolt Cutters	
Medium Bolt Cutters	
Mini Sledge Hammer	
Hammer	
Rescue Blanket	
Steering Wheel Air Bag Cover	
Sawzall with Blades	
Drill	
Diesel Fuel Jerry Can	
Regular Fuel Jerry Can	
Paper Towel (Roll)	
Hydraulic Oil	
Wrench Set	
Socket Set	
Rachet Set	
SCBA	

	Amount
SCBA Masks	
Phone Book	
First Aid Book	
Clipboard with Paper	
Hand Sanitizer	
High Visibility Vests	
N95 Masks (Boxes)	
Medical Masks (Boxes)	
Ear Plugs (Boxes)	
Hearing Protection	
Safety Glasses (Minimum)	
Extra Oxygen Bottle	
Medical Gloves (M, L, XL) - Each	
Extra AD Pads (Boxes)	
Small First Aid Kit	
Sun Screen	
Bug Spray	
Afterbite	
Band-Aids (assorted)	
Large First Aid Kit	
Fracture Kit	
Air Splint Kit	
Speed Splints (Minimum)	
C Collars - Adult/Small (Minimum each)	
Foam Head Rolls	
Hot Packs (Minimum)	
Cold Packs (Minimum)	
Burn Sheet	
Flush Bottle	
Alcohol Swabs (Boxes)	
Tourniquets - Extra (Minimum)	
Triangle Bandages - Extra (Minimum)	
Emergency Blankets	
Blanket	
Garbage Bags (Roll)	
Volunteer Tags (Pouch)	N 10
Pillows	
Stuffed Animals (Bag)	
Coveralls	
Break-in Kit	
KED	
Water Bottles (Minimum)	
Granola Bars - Boxes (Minimum)	
SKED Stretcher	
E-Combi tool	
Traffic Wands	

se 11	
Pelican light	
Pilons	
Scuba w/mask	
Roll Scene tape	
Water Rescue Rope	
Pack Respirator Wipes	
Bolt Cutters (sets)	11 11 11 11
Stop/Slow Sign	
Generator	
Fuel Can	
Jack	
Chain	
Battery	
Fuse Panel	
Tire Iron	
Jack Handle	30
Scene Light	
Emergency Sign	
Scoop Stretcher	
Back Board	
C-Spine Kits	
C-Collars L S	
Head Roll	
Triangle Bandages	
Straps	
Rolls of tape	
Towel	
MSA Alarm	
Life Pak	
12 Lead with Pads	
SBO Attachment	
Adult BP Cuff	
4 Lead	
Enfant SPO2 Monitor	a 25
Pack of Electro Pads	
Pediatric Electro Pads	
Packs of Foam Electro Pads	
Vomit Bag	
Neonatal SPO2	79 L 5
Ambient Shield	
Lams Score Sheet	
BGL Kit	1817
Monitor	
Accu Check	

	Amount
Alcohol Wipes	
Gauze Pads	
Thermometer	R ST
Clipper	
Large adult BP Cuff	
Child BP Cuff	
Enfant BP Cuff	
Adult D-Fib Pads	
Pediatric D-Fib Pad	
Airway Kit	M 7
Nebulizer Kit	E
Manual Suction	
SPO2 Tank	
Smart Bag Valve Mask	
Nasal Cannula	
NRB Mask	
Child Bag Valve mask	e. pyter
Adult Nasal Smart Capnoline Plus 02	
Trauma Bag	

Fire Extinguisher	
MDWC Map	
Foothills Map	
Ranchlands Map	
Vulcan Map	
Town of Nanton Map	100
Command Board	
Dry Erase Marker	
ERG	
Registration & Insurance	
Wildland Masks	
UFA Fuel Card	
Truck Check Binder	
1 x 44 Pony	
3 x 44 Lines	
Adjustable Fog Nozzle	
Pump	
Anti-Freeze Spray	
methyl Hydrate Spray	
Dead Blow	
Traffic Triangles	
First Aid Kit	
Hi-Vol Pony	

AND A CONTRACTOR OF THE ABOVE	Amount
2 x 65 Pony	
44 Pony	
Socket Kit	
Hydrant Bag	
Spanner Wrench	
Hydrant Wrench	
Dead Blow	
65 Gated Y	
Hydrant Gate	
5" Stortz Adaptor	
4" Stortz Adaptor	
Assorted Adaptor Box	
65 Dbl Female	
65 Dbl Male	and the state of
38 Dbl Female	
65 Female to 38 Male	
77 Camlock Adapter	
Mix Adapters	
2 - 65 Line	
1 x 65 Pony	
2 x 44 Line	
Chain	
125 Hard Suction	
65 Hard Suction	
Port-a-Tank	
125 Hard Suction	
65 Hard Suction	
6" Strainer	
6" Floating Strainer	
6" Low Profile Strainer	
65 floating Strainer	
65 Strainer	
Utility Rope	
Trash Pump	
Straight Gas	
Foam	

Rescue 11

RV Anti-Freeze	1
Monitor Remote	1
Pump Chart	1
AED	1
Battery OK	1
2 x Adult Pad	1
2 x Child Pad	1

	Amount
Razor	
C-Color Bag w/Straps	
Trauma Bag	
Airway Bag	
1 1/4 Wrench	
SAS Pack	
Full BA Bottle	
SAS Hose	
Fire Extinguisher	
2 x Spanner Wrench	
Foam Wrench	
Duct Tape	
Iron Sets	
Bolt Cutters	
Denver Tool	
Fubar	
Pry Axe	
Fire Axe	
Pry Bar	
Sledge Hammer	
VX Halogen	
Spare Bottles	
cordless Sawzall W/Blades	
B-Post Simulator	
Come-a-Long	
Crash Kit	
Blanket	
Soft Protection	
Gorilla Tape	
Hurst E-Spreaders	
Hurst E-Cutters	
Socket Set	
Tool Box	
Allen Key Sets	
Torx Set	
Wire Strippers	9
Pliers	
Crescent Wrench	
Vise Grips	
Hack Saw blades	
Extra Knife Blades	
Window Punch	
Electrical Tape	
Pad Loc w/Key	
Screw Drivers	
Hack Saw blades	

	Amoun
Side Cutters	
Glass Master	4 5
Fencing Pliers	51 7 7
Tin Snips	
Bungee Cords	
Pipe Wrench	
Utility Knife	
Wonder Bar	41
Cable Cutters	
Hammer	
Cutting Plyers	
Sawzall Blades	
Rescue Wrench	
Door Wedge	
Holmatro Power Pack	
Holmatro Cutters	
Holmatro Spreaders	in the second
Holmatro Ram	
Hydro Hose	
Attic Ladder	
Pike Pole	
Electric Fan	
Yamaha Generator	
100' Power Cord	
50' Power Cord	
14' Roof Ladder	
24' Extension Ladder	
Ceiling Hook	
Attic Ladder	
Pike Pole	
Rescue Chain	
Dead blow Mallet	
Cribbing Crates	
Step Chocks	
Staging Tarp	
Hard Protection	
Rescue 42 Short Struts	
Rescue 42 Long Struts	
Ground Pickets	
Rescue 42 Acc Bag	
Assorted inserts	
Cluster Hook	
Strut Pins	
Ratchet Straps	
44 high Rise w/Smooth Bore Nozzle	
65 High Rise Pack	

Hose Straps	
Piercing Nozzle	417
Cellar Nozzle	
65 mm 22 degree elbow	
44 mm Fog Nozzle	
65 mm Selectable fog Nozzle	
65 Grated Y	
65 x 44 Grated Y	
Play Pipe w/ 4 tips	
65 double Female	
65 Male	
65 Female x 44 Male	
44 double Female	
44 Double Male	
Spare Bottles	
flow Meter Kit	
44 flow Gauge	
65 Flow Gauge	
Pito Gauge	
Extra Pito Gauge Tip	
High vol Pony hose	
65 Pony	
Stop/Slow Sign	
Para Tech Air Bag Kit	
12" Para Tech Lift Bag	
Air Hoses	
Dual Controller	
Relief Valve	
Pressure Regulator	
Aquatic airline Adaptor	
Air hose Repair Ends	
High Rise Bag	
Wood Wedges	
65 to 44 Gated Y	
Paint Markers	
Sprinkler Head Stopper	
Door Wedge	.,
Spanner Wrench	
44 flow Gauge	
65 Flow Gauge	
Hydrant Bag	
Rubber Mallet	
Hydrant Wrench	
65 Gate valve	
Spanner Wrench	

	Amoun
22 degree 4" to Stortz	MILT OF
Stortz x 65 Female Adaptor	
65 double Female	
65 Double Male	
Grass Fire Bag	
50' Grass Line	and the later of
100' Grass Line	4 4 4 4 4 4
65 to 38 Cone Adaptor	44.02
2" to 1 1/2" Gated Y	
Grass Line Nozzles	
Para Tech Lift Bags	
Air Bag Hard Protection	
Air Bag Soft Protection	
24" Pylon	4-3-5
K12 Saw	
Bullet Saw	
Mixed Gas	
Straight Gas	
44" hose line w/Fog Nozzle	
65" hose line w/Fog Nozzle	
Water (Cases)	
Pails of Foam	
Stokes w/backboard	
HiVol Lengths	
65 Lengths (Fast Rack)	AL MALESTA
65 Lengths (Attack Bed)	
Blitz fire	
Floor Dry	The state of the s
Tarp	
Short Spade Shovel	
Door Bar	
Water main Shut Off	No. 1
Push Broom	
Grain Scoop	
Garbage Bags	
SKED	
Large Area Search Rope	
BA Pack	
Stream light flashlights	
Gas Monitors	
Hurst E-Batteries	
Dragger TIC w/Spare Battery	
Misc. Old Radios	
Large Pelican Light	
Traffic Vests	
Ear Protection	

	Amount
Traffic Wands	
Booster Cables	
Tow Chain	
Spill Kit	
Scene Tape	
STARS LZ Kit	
Strobes	
Flags	3 5)
M95 Mask	
MDWC Map	
MD Vulcan Map	
MD Foothills Map	
MD Ranchlands Map	
Town of Nanton map	
ERG	
Command board w/Marker	
BA Battery Pack	
New CO Alarms	
Case of Water	
Cable Ties	
Toilet Paper	
AB Transportation Paperwork	
Seek TIC	
UFA Fuel Card	
Spot Light	
LMA Size 1, 2, 3,	
King Tube Size 3, 4, 5	
Adult king Holder	
Child LMA Holder	
100 ml Syringe	
Manual Suction	
OPAs	
Orange	
Red	
Yellow	
Green	
White	3 18°
Black	
Bag of Misc. OPAs	
Adult BVM	
Child BVM	M. Sellin T.
Nasal Cannula	
Adult NRB	
Manual Suction	
Mask Kit	
Nasal Cannula	- 2

Nebulizer 2 x Ped Aerosol Mask Adult NRB Ear Thermometer w/Probes BGL Kit Monitor Remote 4 x Lancets Test Strips 4 x 4 Gauge SP02 Sensor Stethoscope Sharps Container Sick Bags Hot Packs	
Adult NRB Ear Thermometer w/Probes BGL Kit Monitor Remote 4 x Lancets Test Strips 4 x 4 Gauge SP02 Sensor Stethoscope Sharps Container Sick Bags	
Ear Thermometer w/Probes BGL Kit Monitor Remote 4 x Lancets Test Strips 4 x 4 Gauge SP02 Sensor Stethoscope Sharps Container Sick Bags	
BGL Kit Monitor Remote 4 x Lancets Test Strips 4 x 4 Gauge SP02 Sensor Stethoscope Sharps Container Sick Bags	
Monitor Remote 4 x Lancets Test Strips 4 x 4 Gauge SP02 Sensor Stethoscope Sharps Container Sick Bags	
4 x Lancets Test Strips 4 x 4 Gauge SP02 Sensor Stethoscope Sharps Container Sick Bags	
Test Strips 4 x 4 Gauge SP02 Sensor Stethoscope Sharps Container Sick Bags	
4 x 4 Gauge SP02 Sensor Stethoscope Sharps Container Sick Bags	
SP02 Sensor Stethoscope Sharps Container Sick Bags	
Stethoscope Sharps Container Sick Bags	
Sharps Container Sick Bags	
Sick Bags	
Hot Packs	
Trauma Shears	
medical Tape	
10 x 4x4 Gauze	1 2
5 x Cling Gauze	
Spit Hood	
Triangular Bandages	
IV Kit	
2 x 24G	territoria
2 x 22G	
2 x 20G	
2 x 18G	
2 x 16G	
2 x 14G	
2 x Locks	
2 x 10 ml Syringe	
1 ml Syringe	
6 x Tagaderms	
2 x 23G Safety Needle	
2 x 25G Safety Needle	
2 x 18G Safety Needle	
2 x Razors	
Surgical Tape	
2 X Saline Vials	
3 x Alcohol Wipes	
Nitro Spray	
Salbutamol	
Ipratropium Bromide	
Glucagon	
2 X Saline Bags	
2 x Saline Pre Load	100
2 x Drip Set	

Item	Amount
BP Cuff set w/Pump	3
Narcan Kit	1
3 x Vial of Narcan	1
3 x Needles	1
3 x Alcohol Wipes	1
Gloves	1

Bush 11

Hurst Battery w/Charger	1
Map Bag	1
MDWC Map	1
Foothills Map	1
Ranchlands Map	1 1 1
Vulcan Map	1
Town of Nanton Map	
Command Board	1
Dry Erase Marker	1
Traffic Vests	2
ERG	1
Winch Controller	1
Bug Spray	1
BA Masks	2
box of N95 Masks	1
Hurst Cabled Battery	1
First Aid Kit	1
UFA Fuel Card	1
Insurance & registration	1
Fire Extinguisher	1 2 2 2 2 1 1
BA Bottles	2
BA Packs	2
Fire Axe	1
FUBAR	
Fire Broom	1
Pitch Fork	1
Pulaski	1
4' Pry Br	1
3' Pry Bar	1
Pump	1
Spanner Wrenches	2
65 mm Hard Suction	
Stokes Basket	1
44 ml Hose	3
Saw Box	1
Chains	3
Starter Rope	1

	Amount
Adjustment Tools	
Vise Grips	
Channel Locks	112.7
13 mm Wrench	
8 to 10 mm Wrench	
Allen Key	
Spark Plug	
Bar Grease	
Saw File	
Engine Lube	
Bar Oil	
Chain Saw	
Straight Gas	
Mixed Gas	
Pump Fuel Cell	- 17
Grass fire Bag	
50' Grass Line	
100' Grass Line	
1.5 to Grass Line Gated Y	
Grass Line Nozzles	
Water Thief's	
Sexless Nozzles	
65 mm Floating Strainer	
Toe Strap	
Air Filter	
Traffic Triangles	
44 Wildland Lines	
44 Line	
44 Pony Line	
65 Pony Line	
Milk Crate	
Clevises	
Fencing Players Vice Grips	
Crescent Wrench	
1 1/4" Wrench	
Spanner Wrenches	
Mallet	
38 Adjustable Fog Nozzle	
Hydrant Wrench	
Cam Lock Adaptor	
65 mm Gated Y	
65 to 65 Female Adaptor	
65 to 77 ml Male Adaptor	
65 Female to 38 Male Adaptor	
38 to 38 Male Adaptor	

	Amount
38 to 38 Female Adaptor	1
Pitch Fork	1
Square Nose Shovel	2
Macleod Tool	1
Spade	1
Water Bottles	i

Engine 11-1

11-1	100
65 mm Gate Valve	1
hydrant Wrench	1
Dead Blow Hammer	1
65 Female to 100 ml Stortz	1
5" to Stortz	1
4" to Stortz	1
Spanner Wrench	2
65 to 28 Gated Y	1
65 mm Spanner	2
Sprinkler Shut off	1
Paint Marker	1
65 ml inline pressure gauge	1
38 ml inline pressure gauge	1
Wedges	2
100' Wildland Hose w/Nozzle	2
50' Wildland Hose w/Nozzle	2
Wildland Nozzle	4
Water Thief	3
38 to Garden Hose Gated Y	2
Forestry to 38 mm Male Adaptor	4
Forestry Nozzle	2
Forestry to 38 mm Female Adaptor	2
Generator	1
Forestry Hose	4
65 mm Pony Line	1
Hi Vol Pony Hose	. 1
Hi Vol Hose	1
50' Extension Cord	1
100' Extension Cord	1
SEBA	4
Multro Battery	1
Safety Vests	5
Alcohol Hand Cleaner	
Flat of Water	1
Map Books (set)	1
ERG	1

	Amount
Command Board	12
12 Volt Scene Light	70
Fire Extinguisher	
Registration	
Fuel Card	
Thermal Imaging Camera	-4
Multi-gas detector	
44 mm attack line	
38 mm automatic fog nozzle	
Macleod Tool	
Wildland Water Packs	
Short D-Handled Shovels	
44 ml High Rise Attack Hose	
Smooth Bore Nozzles	
High rise hose bundles with straps	
fire Brooms	
Pitchfork	
Short D-Handled Hook	
Push Broom	
Halogen	
Sludge Axe	
Irons strap (set)	
Sledge Hammer	
Pinch Point Pry Bar	
Low level Jet Siphon	
65 mm caps	
6" cap	
65 ml to 100 ml Siamese Adaptor	
Stackable Tips (set) 65 ml D-Handle	
65 Female to 100 ml Stortz Adaptor 65 ml Gated Y	The state of the s
Stortz Wrench	
38 ml Adjustable Gallonage Nozzle	
38 auto nozzle	
65 ml Double Female	
65 ml Double Male	
65 ml to 38 ml Male	
38 ml Double Female	
Wildland First Responder Kits	
54000 lb Recovery Strap	
Turbo Flare Kit	
Hand Tool Kit	
2 1/8" Recovery Shackles	
Utility Ropes	
First Aid Kit	

	Amount
Road Triangle	1 7 7 1
Grand 70 Chain	- (
black Tool Box	A COLUMN
Hurst Electric Combo-Tool	
Carton of Cribbing	
Small Hard Protection Board	
Small Rescue 42	
Large Rescue 42	
Pick Axes	
Triangle Shackle	
Cleated Base	
Screw Jack Head	
Rated Ratchet Straps	
Pick Head fire Axe	
Polesky Fire Axe	
36" Bolt Cutter	
Dry Wall Hook	
FUBAR Tool	
Stop Slow Sign	
Stop Slow Sign Pole	
Fire Scene Tape	
LED Batons	
Collapsible Pylons	
Pelican Light	
PPV Fan	
Emergency Sign Collapsible	
18" Pylons	
RV Antifreeze Spray	
44 mm attack line	
38 ml Fog Auto nozzle	
6" Hard Suction Line	
Long Pipe Pole	
900 ml Hi-Vol Hose	
Horculite Salvage Hose 44 ml Attack Lines	
65 ml Attack Lines 65 ml Task Force Auto Fog Nozzle	
6" Hard Suction Line	
6" Strainer	
Palls of Foam	
Foam Pail Hose	
Foam Pail Wrench	
Round Base Monitor	
Shot Mallet	
65 ml spanner wrench hydrant Wrench	

Item		Amount
	Roof Ladder	1
	Attic Ladder	1
	Extension ladder	1
	Pipe Hole	1
	6" Hard Suction Line	1

	Amo
se 11	
Pelican light	
Pilons	- 161
Scuba w/mask	
Roll Scene tape	
Water Rescue Rope	
Pack Respirator Wipes	2 4
Bolt Cutters (sets)	
Stop/Slow Sign	
Generator	
Fuel Can	
Jack	
Chain	
Battery	
Fuse Panel	
Tire Iron	
Jack Handle	
Scene Light	
Emergency Sign	
Scoop Stretcher	
Back Board	
C-Spine Kits	
C-Collars L S	
Head Roll	
Triangle Bandages	
Straps	
Rolls of tape	
Towel	
MSA Alarm	
Life Pak	
12 Lead with Pads	
SBO Attachment	
Adult BP Cuff	
4 Lead	
Enfant SPO2 Monitor	
Pack of Electro Pads	
Pediatric Electro Pads	
Packs of Foam Electro Pads	
Vomit Bag	
Neonatal SPO2	
Ambient Shield	
Lams Score Sheet	
BGL Kit	
Monitor	
Accu Check Bandages	

	Amount
Alcohol Wipes	
Gauze Pads	
Thermometer	7,1
Clipper	
Large adult BP Cuff	
Child BP Cuff	
Enfant BP Cuff	
Adult D-Fib Pads	
Pediatric D-Fib Pad	Transport Control
Airway Kit	
Nebulizer Kit	
Manual Suction	
SPO2 Tank	
Smart Bag Valve Mask	
Nasal Cannula	
NRB Mask	
Child Bag Valve mask	
Adult Nasal Smart Capnoline Plus 02	19
Trauma Bag	

Tender 11

11	
Fire Extinguisher	1
MDWC Map	1
Foothills Map	1
Ranchlands Map	1
Vulcan Map	1
Town of Nanton Map	1
Command Board	1
Dry Erase Marker	1
ERG	1
Registration & Insurance	1
Wildland Masks	2
UFA Fuel Card	1
Truck Check Binder	1
1 x 44 Pony	1
3 x 44 Lines	1
Adjustable Fog Nozzle	1
Pump	1
Anti-Freeze Spray	1
methyl Hydrate Spray	1
Dead Blow	1
Traffic Triangles	1
First Aid Kit	1
Hi-Vol Pony	1

	Amount
2 x 65 Pony	1
44 Pony	
Socket Kit	
Hydrant Bag	
Spanner Wrench	2
Hydrant Wrench	1
Dead Blow	
65 Gated Y	
Hydrant Gate	
5" Stortz Adaptor	
4" Stortz Adaptor	
Assorted Adaptor Box	- 1
65 Dbl Female	
65 Dbl Male	
38 Dbl Female	
65 Female to 38 Male	
77 Camlock Adapter	
Mix Adapters	
2 - 65 Line	
1 x 65 Pony	
2 x 44 Line	
Chain	
125 Hard Suction	
65 Hard Suction	
Port-a-Tank	
125 Hard Suction	
65 Hard Suction	
6" Strainer	
6" Floating Strainer	
6" Low Profile Strainer	
65 floating Strainer	
65 Strainer	
Utility Rope	
Trash Pump	
Straight Gas	
Foam	

Rescue 11

**	
RV Anti-Freeze	1
Monitor Remote	1
Pump Chart	1
AED	1
Battery OK	1
2 x Adult Pad	1
2 x Child Pad	1

	Amount
Razor	
C-Color Bag w/Straps	THE STATE OF THE S
Trauma Bag	
Airway Bag	
1 1/4 Wrench	
SAS Pack	
Full BA Bottle	
SAS Hose	
Fire Extinguisher	
2 x Spanner Wrench	
Foam Wrench	
Duct Tape	
Iron Sets	
Bolt Cutters	
Denver Tool	
Fubar	
Pry Axe	
Fire Axe	
Pry Bar	
Sledge Hammer	
VX Halogen	
Spare Bottles	
cordless Sawzall W/Blades	
B-Post Simulator	
Come-a-Long	
Crash Kit	
Blanket	
Soft Protection	
Gorilla Tape	
Hurst E-Spreaders	
Hurst E-Cutters	
Socket Set	
Tool Box	
Allen Key Sets	
Torx Set	
Wire Strippers	
Pliers	
Crescent Wrench	
Vise Grips	
Hack Saw blades	
Extra Knife Blades	
Window Punch	
Electrical Tape	
Pad Loc w/Key	
Screw Drivers	
Hack Saw blades	

		Amount
Side Cutters		12
Glass Master		
Fencing Pliers		
Tin Snips		
Bungee Cords		
Pipe Wrench		
Utility Knife		72
Wonder Bar		ide.
Cable Cutters		
Hammer		
Cutting Plyers		
Sawzall Blades		
Rescue Wrenc	h	
Door Wedge		
Holmatro Power	Pack	
Holmatro Cutter	s	
Holmatro Spread	ders	
Holmatro Ram		
Hydro Hose		
Attic Ladder		
Pike Pole		
Electric Fan		
Yamaha Genera		
100' Power Cord		
50' Power Cord		
14' Roof Ladder		
24' Extension La	dder	
Ceiling Hook		
Attic Ladder		
Pike Pole		
Rescue Chain		
Dead blow Malle	et	
Cribbing Crates		
Step Chocks		
Staging Tarp		1 1
Hard Protection		
Rescue 42 Short	Struts	- :-
Rescue 42 Long	Struts	
Ground Pickets		
Rescue 42 Acc B	ag	
Assorted inser	ts	
Cluster Hook		
Strut Pins		
Ratchet Straps		
44 high Rise w/S	Smooth Bore Nozzle	
65 High Rise Pag		

	Amount
Hose Straps	
Piercing Nozzle	
Cellar Nozzie	
65 mm 22 degree elbow	
44 mm Fog Nozzle	
65 mm Selectable fog Nozzle	-111
65 Grated Y	
65 x 44 Grated Y	
Play Pipe w/ 4 tips	
65 double Female	
65 Male	
65 Female x 44 Male	
44 double Female	
44 Double Male	
Spare Bottles	
flow Meter Kit	
44 flow Gauge	
65 Flow Gauge	
Pito Gauge	
Extra Pito Gauge Tip	
High vol Pony hose	
65 Pony	
Stop/Slow Sign	
Para Tech Air Bag Kit	
12" Para Tech Lift Bag	
Air Hoses	
Dual Controller	
Relief Valve	
Pressure Regulator	
Aquatic airline Adaptor	
Air hose Repair Ends	
High Rise Bag	
Wood Wedges	
65 to 44 Gated Y	
Paint Markers	
Sprinkler Head Stopper	5 t v2
Door Wedge	
Spanner Wrench	
44 flow Gauge	
65 Flow Gauge	
Hydrant Bag	
Rubber Mallet	
Hydrant Wrench	
65 Gate valve	
Spanner Wrench	
5" to Stortz Adaptor	

VI	Amount
22 degree 4" to Stortz	
Stortz x 65 Female Ada	aptor
65 double Female	
65 Double Male	
Grass Fire Bag	
50' Grass Line	
100' Grass Line	
65 to 38 Cone Adaptor	,
2" to 1 1/2" Gated Y	
Grass Line Nozzles	
Para Tech Lift Bags	
Air Bag Hard Protection	
Air Bag Soft Protection	
24" Pylon	
K12 Saw	
Bullet Saw	
Mixed Gas	
Straight Gas	
44" hose line w/Fog Noz	7710
65" hose line w/Fog Noz	
Water (Cases)	2210
Pails of Foam	
Stokes w/backboard	
HiVol Lengths	
65 Lengths (Fast Rack)	
65 Lengths (Attack Bed)	
Blitz fire	
Floor Dry	
Tarp	
Short Spade Shovel	
Door Bar	
Water main Shut Off	
Push Broom Grain Scoop	
Garbage Bags SKED	
CONTRACTOR OF THE PROPERTY OF	
Large Area Search Rope	5
BA Pack	The state of the s
Stream light flashlights	
Gas Monitors	
Hurst E-Batteries	
Dragger TIC w/Spare Ba	ttery
Misc. Old Radios	
Large Pelican Light	
Traffic Vests	
Ear Protection	

	Amount
Traffic Wands	
Booster Cables	316
Tow Chain	
Spill Kit	
Scene Tape	
STARS LZ Kit	
Strobes	
Flags	
M95 Mask	
MDWC Map	
MD Vulcan Map	
MD Foothills Map	
MD Ranchlands Map	
Town of Nanton map	1, 1, 3, 3
ERG	
Command board w/Marker	
BA Battery Pack	
New CO Alarms	II-la
Case of Water	
Cable Ties	
Toilet Paper	
AB Transportation Paperwork	
Seek TIC	
UFA Fuel Card	
Spot Light	
LMA Size 1, 2, 3,	44
King Tube Size 3, 4, 5	
Adult king Holder	
Child LMA Holder	
100 ml Syringe	
Manual Suction	
OPAs	
Orange	
Red	
Yellow	
Green	
White	
Black	
Bag of Misc. OPAs	
Adult BVM	
Child BVM	
Nasal Cannula	
Adult NRB	
Manual Suction	
Mask Kit	
Nasal Cannula	

	Amount
Nebulizer	
2 x Ped Aerosol Mask	
Adult NRB	
Ear Thermometer w/Probes	
BGL Kit	
Monitor Remote	
4 x Lancets	1
Test Strips	
4 x 4 Gauge	
SP02 Sensor	
Stethoscope	
Sharps Container	
Sick Bags	
Hot Packs	4
Trauma Shears	
medical Tape	
10 x 4x4 Gauze	
5 x Cling Gauze	
Spit Hood	
Triangular Bandages	
IV Kit	
2 x 24G	
2 x 22G	
2 x 20G	
2 x 18G	
2 x 16G	
2 x 14G	
2 x Locks	
2 x 10 ml Syringe	
1 ml Syringe	
6 x Tagaderms	
2 x 23G Safety Needle	
2 x 25G Safety Needle	
2 x 18G Safety Needle	
2 x Razors	
Surgical Tape	
2 X Saline Vials	
3 x Alcohol Wipes	
Nitro Spray	
Salbutamol	
Ipratropium Bromide	
Glucagon	
2 X Saline Bags	
2 x Saline Pre Load	
2 x Drip Set	
Pack of 4x4 Gauze	

n	Amount
BP Cuff set w/Pump	3
Narcan Kit	1
3 x Vial of Narcan	1 1 1
3 x Needles	
3 x Alcohol Wipes	
Gloves	1

Bush 11

Hurst Battery w/Charger	1
Map Bag	
MDWC Map	i
Foothills Map	1
Ranchlands Map	- ven - en - ven - 1
Vulcan Map	1
Town of Nanton Map	- 19 .1
Command Board	- And the second
Dry Erase Marker	1
Traffic Vests	2
ERG	1
Winch Controller	1
Bug Spray	1
BA Masks	2
box of N95 Masks	1
Hurst Cabled Battery	1
First Aid Kit	
UFA Fuel Card	1
Insurance & registration	1
Fire Extinguisher	2
BA Bottles	2
BA Packs	2
Fire Axe	
FUBAR	1
Fire Broom	1
Pitch Fork	1
Pulaski	1
4' Pry Br	
3' Pry Bar	1
Pump	1
Spanner Wrenches	2
65 mm Hard Suction	3
Stokes Basket	1
44 ml Hose	3
Saw Box	1
Chains	3
Starter Rope	1

	Amount
Adjustment Tools	
Vise Grips	
Channel Locks	
13 mm Wrench	
8 to 10 mm Wrench	
Allen Key	
Spark Plug	
Bar Grease	
Saw File	
Engine Lube	
Bar Oil	
Chain Saw	
Straight Gas	
Mixed Gas	
Pump Fuel Cell	
Grass fire Bag	
50' Grass Line	
100' Grass Line	
1.5 to Grass Line Gated Y	
Grass Line Nozzles	
Water Thief's	
Sexless Nozzles	
65 mm Floating Strainer	
Toe Strap	
Air Filter	
Traffic Triangles	
44 Wildland Lines	
44 Line	
44 Pony Line	
65 Pony Line	
Milk Crate	
Clevises	
Fencing Players	
Vice Grips	
Crescent Wrench	
1 1/4" Wrench	
Spanner Wrenches	
Mallet	1
38 Adjustable Fog Nozzle	
Hydrant Wrench	
Cam Lock Adaptor	
65 mm Gated Y	
65 to 65 Female Adaptor	
65 to 77 ml Male Adaptor	
65 Female to 38 Male Adaptor	
38 to 38 Male Adaptor	

m,	Amount
38 to 38 Female Adaptor	1
Pitch Fork	1
Square Nose Shovel	2
Macleod Tool	1
Spade	
Water Bottles	1

Engine 11-1

11-1	
65 mm Gate Valve	1
hydrant Wrench	1
Dead Blow Hammer	1
65 Female to 100 ml Stortz	1
5" to Stortz	1
4" to Stortz	1 2 1 2
Spanner Wrench	2
65 to 28 Gated Y	1
65 mm Spanner	2
Sprinkler Shut off	1
Paint Marker	1
65 ml inline pressure gauge	1
38 ml inline pressure gauge	1
Wedges	2 2
100' Wildland Hose w/Nozzle	
50' Wildland Hose w/Nozzle	2
Wildland Nozzle	4
Water Thief	3
38 to Garden Hose Gated Y	2
Forestry to 38 mm Male Adaptor	4
Forestry Nozzle	2
Forestry to 38 mm Female Adaptor	
Generator	1
Forestry Hose	4
65 mm Pony Line	1
Hi Vol Pony Hose	1
Hi Vol Hose	1
50' Extension Cord	1
100' Extension Cord	1
SEBA	4
Multro Battery	1 5
Safety Vests	5
Alcohol Hand Cleaner	1
Flat of Water	1
Map Books (set)	1
ERG	1

	Amount
Command Board	
12 Volt Scene Light	
Fire Extinguisher	11 7 7 7 7
Registration	
Fuel Card	
Thermal Imaging Camera	
Multi-gas detector	
44 mm attack line	
38 mm automatic fog nozzle	
Macleod Tool	
Wildland Water Packs	
Short D-Handled Shovels	
44 ml High Rise Attack Hose	
Smooth Bore Nozzles	
High rise hose bundles with straps	
fire Brooms	
Pitchfork	
Short D-Handled Hook	
Push Broom	
Halogen	
Sludge Axe	
Irons strap (set)	
Sledge Hammer	
Pinch Point Pry Bar	
Low level Jet Siphon	
65 mm caps	
6" cap	
65 ml to 100 ml Siamese Adaptor	
Stackable Tips (set)	
65 ml D-Handle	
65 Female to 100 ml Stortz Adaptor	
65 ml Gated Y	
Stortz Wrench	
38 ml Adjustable Gallonage Nozzle	
38 auto nozzle	
65 ml Double Female	
65 ml Double Male	
65 ml to 38 ml Male	
38 ml Double Female	
Wildland First Responder Kits	
54000 lb Recovery Strap	
Turbo Flare Kit	
Hand Tool Kit	
2 1/8" Recovery Shackles	
Utility Ropes	
First Aid Kit	as and the control of

	Amount
Road Triangle	4
Grand 70 Chain	
black Tool Box	
Hurst Electric Combo-Tool	
Carton of Cribbing	
Small Hard Protection Board	
Small Rescue 42	
Large Rescue 42	41
Pick Axes	
Triangle Shackle	
Cleated Base	
Screw Jack Head	
Rated Ratchet Straps	
Pick Head fire Axe	
Polesky Fire Axe	
36" Bolt Cutter	
Dry Wall Hook	
FUBAR Tool	
Stop Slow Sign	
Stop Slow Sign Pole	
Fire Scene Tape	
LED Batons	
Collapsible Pylons	A survey
Pelican Light	
PPV Fan	
Emergency Sign Collapsible	A L
18" Pylons	
RV Antifreeze Spray	
44 mm attack line	
38 ml Fog Auto nozzle	
6" Hard Suction Line	1
Long Pipe Pole	
900 ml Hi-Vol Hose	
Horculite Salvage Hose	
44 ml Attack Lines	
65 ml Attack Lines	
65 ml Task Force Auto Fog Nozzle	
6" Hard Suction Line	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
6" Strainer	
Pails of Foam	
Foam Pail Hose	
Foam Pail Wrench	
Round Base Monitor	
Shot Mallet	
65 ml spanner wrench	
hydrant Wrench	

Item		Amount
	Roof Ladder	1
	Attic Ladder	1
	Extension ladder	1
	Pipe Hole	1
	6" Hard Suction Line	1

	Amount
E 12 Mini Cones	1 1
Hold Down Chains	7
Helmet	
Fence Stretcher	
Batons	
Rotating Beacons	
class A foam	
EMT bag	
Reflective vest	
Emergency sign	
Straps for struts	
Strut sets	
Scoop stretcher	
tarp	
back board and straps	2
detour signs	
stop sign	
blankets	
emerg. Blankets	
assort. Splints	
burn kit	
bandage kit	
air way bag	
collars	
SCBA	
Honda 5000 generator	
Gas can	
Extension cord	
Single portable light	
Double portable light	
Sawzall	
pry bar	
bolt cutter	
glass master	
paratech tool	
halogen tool	
glass mask	
tarp	
Hurst spreader tool	
Hurst combi. Tool	
Hurst cutter	
Hurst batteries	
Hurst ram	
fire axe	
sledge hammer	

	Amount
2	
Floor dry, 25kg	T
Halogen light and stand.	- 1
Extra oxygen for medical	
First responder medical bag.	
Medical gloves	
SCBA cylinders	
MSA SCBA packs	10
Brooms	
Fire axe	
50 ft of fire hose	
fog nozzle	
Macleod tool	
foam adaptor	_
2 1/2 suction screen	
assorted cam/locks	
Chain saw	
38 mm nozzle	
38mm pony hose 50 ft	
water packs	
Traffic sign	
traffic cones	
Highway sign	
Bolt cutters	
1 x 25ft of 38 mm hose	
Safety vests	
First aid kit. Back up kit	
Flash lights	
Command board	

RPUMP 12

command board	1
Gas detector	1
maps	. 1
Resource binder	1
Emergency response book	1
SCBA complete set	3
Fire extinguisher	1
Safety vests	2
Flash lights	3
Thermal image camera	1
First aid, kit	1
Glass master	1
Bolt cutter	1

	Amount
Small shovel	
large hammer	
Fire axe	- 6
pry bar	
Cut off saw	
5 L of gas,	
2 pike poles	
14 ft ladder	
24 ft ladder	nd Page
Suction hose (hard suction line)	
Suction hose (small line)	
Hydrant valves	
hydrant wrench	
nozzle wrenches	1
Box of assorted connectors (hose)	
38 mm fire hose (50 FT)	
Grass fire brooms	
SCBA complete sets	
SCBA cylinders	4
Exhaust fan	
Floor dry	
A/B foam	
Brooms	
Forks and shovels	
65 mm hose (50 ft)	
Cross lay fire hose 38 mm	
SCBA in back compartment: compete sets	
SCBA cylinders above wheels	1

n	Amount
(12	
SCBA sets	2
SCBA cylinders	2
Bolt cutter	
Pipe wrench	1
Hydrant valve	1
Double female adaptor 65 mm	1
water/trash pump 65 mm portable	1
various cam/locks	1 2
Class A foam	2
Pry bar	1
Emergency sign	1 6
Cross lay fire hose 38 mm 50 ft	6
38 mm nozzles	2
Hydrant valve and wrench	2
Suction hose, large 2 lengths	2 2 1 1
Suction hose, small 2 lengths	1
Portable fold down tank/bladder 1500 gal.	1
Suction strainer for 65 mm	1 1
Extension ladder	1
65 mm fire hose (50 FT)	14
Emergency sign	1
pike poles	2
Fork and shovel	2
Stop / yield sign	1
Oil spill kit	1

RANGER 12 AND ICE RESCUE EQUIPMENT

ice rescue suits (mustang) - Large	2
Ice rescue suits (mustang) - Small	1
Life jackets	8
Water shoes	5
Throw ropes	3
Helmets	4
Water rescue noodles	3
Ice picks	1
Throw bags. (25 ft)	3
lengths of rope (50 ft)	2
safety harness	2
BA air cylinders	2
Rescue alive ice/water rescue device	1
RDC rapid deploy craft	1
Ice cleats	2
small suction hose	3
spot light	1